

Eastern Illinois University

The Keep

Masters Theses

Student Theses & Publications

Spring 2021

Identifying Scotomata in Hazard Identification Caused By Ignorance and Overconfidence

Allen Johanson

Eastern Illinois University

Follow this and additional works at: <https://thekeep.eiu.edu/theses>



Part of the [Ergonomics Commons](#), [Industrial Technology Commons](#), [Operational Research Commons](#), and the [Risk Analysis Commons](#)

Recommended Citation

Johanson, Allen, "Identifying Scotomata in Hazard Identification Caused By Ignorance and Overconfidence" (2021). *Masters Theses*. 4866.

<https://thekeep.eiu.edu/theses/4866>

This Dissertation/Thesis is brought to you for free and open access by the Student Theses & Publications at The Keep. It has been accepted for inclusion in Masters Theses by an authorized administrator of The Keep. For more information, please contact tabruns@eiu.edu.

Identifying Scotomata in Hazard Identification Caused by Ignorance and Overconfidence

Allen Johanson

Eastern Illinois University

Abstract

The manufacturing and construction industries are two of the most dangerous professions, and employees are frequently exposed to hazards and hazardous conditions which can lead to serious injury or even death. An observed phenomenon, frequently called the Dunning-Kruger Effect states that unskilled people are often unaware of their shortcomings and those with the higher-level skills often underestimate their abilities. This study examines employees' training, years of experience, and performance to gauge any correlations among these variables in the area of hazard awareness. The goal of this study is to help individuals to recognize blind spots in their knowledge to identify hazards in various situations to keep themselves and others safe.

Table of Contents

Abstract	2
Table of Figures	4
Table of Tables	5
Acknowledgement	6
Introduction.....	7
Significance.....	9
Research Questions	10
Question 1	10
Question 2	10
Question 3	10
Problem Statement	11
Purpose.....	12
Limitations	13
Delimitations.....	13
Literature Review.....	14
Dunning-Kruger Effect and Other Similar Studies.....	14
Workplace Safety and Injury Prevention	17
Methodology	21
Research Design and Theoretical Framework	21
Assumptions.....	21
Description of Participants.....	21
Data Collection	22
Results and Discussion	24
Conclusion	38
Recommendations for Future Research	40
References.....	41
Appendix A: Institutional Review Board Approval Letter.....	44
Appendix B: Survey.....	45
Appendix C: Raw Data Tables	76

Table of Figures

Figure 1 Research Question Triangle	10
Figure 2 Pie Chart of the Job Types of the Respondents	24
Figure 3 Pie Chart of the Years of Experience of the Respondents.....	25
Figure 4 Pie Chart of the Certifications Held by the Respondents	27
Figure 5 X-Y Plot of All Normalized Scores vs. Years of Experience	31
Figure 6 X-Y Plot of All Expected Scores vs. Years of Experience	32
Figure 7 X-Y Plot of All Normalized Scores vs. Expected Scores	32
Figure 8 Histogram of All Expected Scores	33
Figure 9 Histogram of All Normalized Scores	33
Figure 10 Bar Graph of Expected Scores and Normalized Scores for Each Certification Type ..	34
Figure 11 Box and Whisker Plot of the Expected Scores and Scores for each Certification	35
Figure 12 Bar Graph of Expected Scores and Normalized Scores for Each Category	36
Figure 13 Box and Whisker Plot of the Expected Scores and Normalized Scores for each Category	37
Figure 14 Survey Flow Chart.....	45

Table of Tables

Table 1 Summary Table of the Job Categories of the Respondents	25
Table 2 Summary Table of the Years of Experience of the Respondents	26
Table 3 Summary of the Certifications Held by the Respondents.....	27
Table 4 Summary Table of Respondent Responses.....	30
Table 5 Pearson Correlation Analysis.....	31
Table 6 Summary Table of the Average Expected Scores and Average Normalized Score of Each Certification	35
Table 7 Summary Table of the Expected Scores and Normalized Scores of Each Category	36

Acknowledgement

I would like to thank Dr. Isaac Slaven for his assistance in the design of the study, the guidance in the analysis of the raw data, and the mentorship throughout the thesis writing process.

Also, I would like to thank my advisory committee, Dr. Austin Cheney and Dr. Jerry Cloward for their feedback, support and guidance throughout the entire research process.

I would also like to thank Rick Grobart, of Focus Management, for his assistance in distributing the survey.

Finally, I would like to thank James Slaven of Indiana University School of Medicine, Department of Biostatistics & Health Data Science, for his assistance with the statistical analysis of the data.

Introduction

This study was designed to determine how an individual's confidence, competence, and training influence an individual's performance in identifying hazardous situations within the workplace. The goal is to show any internal biases that might affect the value of safety training to help employee recognition of hazards to reduce the number of workplace injuries.

According to the U.S. Bureau of Labor Statistics, in 2019 workers in private industries incurred 2.8 million non-fatal workplace injuries or illnesses. This is a rate of 2.8% of all full-time workers, or 2.8 cases per 100 workers. This was the same amount that was reported in 2017 and 2018 [1]. According to the National Council on Compensation Insurance's (NCCI) database, the average cost of all work's compensation claims was \$41,003 for 2017-2018. The top causes of work's compensation claims resulted from motor vehicle crashes, burns, falls/slips, and being caught by something. The most frequent categories of worker's compensation costs were amputations, fractures/crushes/dislocations, trauma, and burns [2]. In 2019, there were 5,333 workers who died from a work-related injury, which was an increase of 2% from 2018, equating to 3.5 fatal accidents per 100,000 full-time workers [3].

The education and training of employees is one of the most important tools that companies can use to keep their employees safe. Many different training programs and aids have been created by the Occupational Safety and Health Administration (OSHA) to assist employers in maintaining safe work environments for their employees. These programs provide employees with the knowledge and skills needed to perform their jobs safely, the awareness of workplace hazards, and how to identify, report, and control them, as well as any special training due to unique hazards [4]. By utilizing effective training methods, companies can reduce the amount of

non-fatal and fatal workplace injuries by equipping employees with the skills and knowledge to identify hazards and potential hazards [5].

The primary study from where this study was inspired is Justin Kruger and David Dunning's study titled "Unskilled and Unaware of It." Their findings became known as the Dunning-Kruger Effect. Their study found that incompetent individuals are often overconfident in their abilities and are often unable to see the gaps of information that they knew. Their study also found that competent individuals tend to underestimate their skills and their knowledge. Since the original study in 1999, there have been numerous studies that have identified this effect in various fields. This study examines the effect in the area of hazard awareness.

Significance

This research is important because it can show deficiencies in the effectiveness of safety training as a result of intrinsic biases and lead to safer workers in the workplace and reduce the number of injurious incidents that occur. There were over 2 million non-fatal, work-related injuries and over 5,000 fatal workplace injuries occurring in the U.S. in 2019 [1] [3]. One key area that might lead to a reduction in workplace injuries could be improving self-awareness of employees. With more in-depth and engaging training programs, along with follow-up and refresher courses, employees can be better equipped to identify hazards and know how to respond to those situations.

The information obtained in this study can also serve as a reference for safety trainers by helping identify some common blind spots and misconceptions that many employees might have about various hazards. This could help trainers find more effective ways of educating employees on these topics so that they can practice safe workplace behaviors while on the job.

Research Questions

This study examined three areas that could be key deciding factors in one's ability to identify safety hazards. The following questions lead to the creation of a research triangle (Figure 1).

Question 1

Is there a significant relationship among different types of Environment Health and Safety (EHS) training certifications or degrees and their performance in their ability to identify hazards?

Question 2

Is there a significant relationship between one's confidence in identifying hazards and their performance in their ability to identify hazards?

Question 3

Is there a significant relationship between one's training in EHS and his or her confidence in identifying hazards?

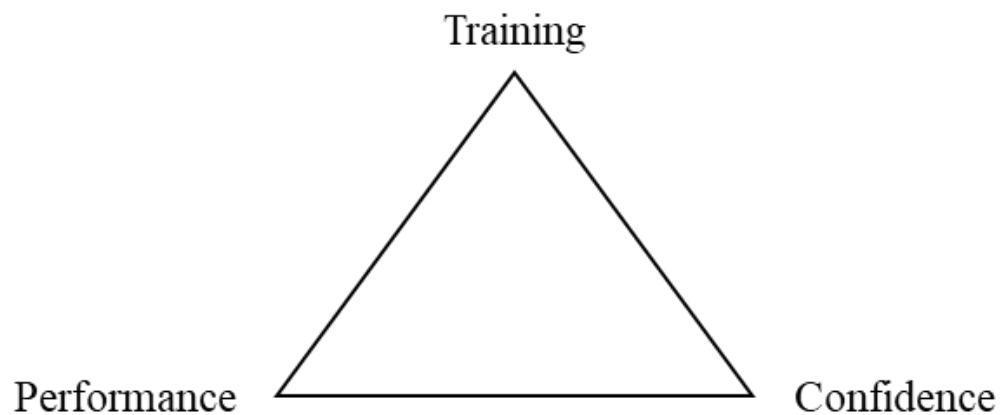


Figure 1 Research Question Triangle

Problem Statement

The construction industry and manufacturing industry are two of the most dangerous industries in the United States. These industries are constantly exposed to many hazards that could lead to severe injury or even death if not handled appropriately. This study looks to determine blind spots in hazard recognition that may be influenced by training or overconfidence.

Purpose

The purpose of this study is to provide more information for individuals to improve their awareness of hazards and respective blind spots, or scotomata. The study provides insight to trainers and employers as to the effectiveness of training.

Limitations

There were a few limitations that were present when gathering information via online surveys. We cannot do anything about dishonest answers or skipped questions. There is also an accessibility issue where only individuals with email addresses or internet access are able to partake in the survey.

Delimitations

Some of the delimitations of this study that were able to be controlled were the population, the variables being tested, and the statistical analysis being performed. The population that was invited to take part in the study was individuals from various industrial groups and professional organizations primarily involved with manufacturing and construction. We were also able to prevent multiple responses from the same respondent by setting up the survey to only allow one response from each IP address. By asking these individuals, the study will encompass a large variety of people who have varying levels of experience and abilities at identifying hazards. The variables that were being identified were individual's self-assessments of how safe they believe they are and how well they are able to identify hazards from photographs. Once all the information was collected, the overall scores were tabulated and a multiple linear regression was used to determine if there is any statistical significance among confidence, performance, and training.

Literature Review

Dunning-Kruger Effect and Other Similar Studies

The original study which this study is based was performed by Justin Kruger and David Dunning at Cornell University in 1999. Their study, *Unskilled and Unaware of It*, was designed to assess humans' metacognitive competence, and help individuals recognize the limitations of their abilities [6].

Their study found that incompetency, “not only causes poor performance, but also the inability to recognize one's performance is poor” [6]. During all four of the studies that Kruger and Dunning conducted, participants in the bottom quartile overestimated themselves and felt that they were above average in their performances. These individuals not only performed poorly, but also failed to recognize that they performed poorly. It was also observed that the participants in the top quartile tended to underestimate their ability and their test performances relative to their peers. This group failed to recognize that the level of knowledge that they possessed was not shared by the peers. The study linked one's level of metacognitive skills with one's ability to judge their performance. It was found that by improving an individual's metacognitive skills, they are also able to improve the accuracy of their self-appraisals [6].

Some key findings that this study found were that not everybody overestimates their abilities or performances. They found that the poor performers often believe that they are doing just fine with their performance and fail to recognize just how incompetent their performance is. The study also concluded that top performers judge their decisions accurately but overestimate how other people perform on the same tasks [7].

Dunning and Kruger's study has also been replicated several times studying different categories such as reasoning, humor, grammar, leadership, driving, aviation, dating popularity,

academics and continuing professional development. Many of these studies utilized similar experimental designs using pre-exams to ask participants about their experiences and perceived skills on a scale of 1-10. The studies then presented the test to the participants. The results were then always graded and scored before analysis was performed [8].

The findings of these secondary studies confirmed many of findings of the original Dunning-Kruger study. It was found that individuals who lack competence overestimate their abilities (illusory superiority), and individuals with higher skillsets underestimate their ability (illusory inferiority) [9]. These studies also found that some sources of the error in one's self-assessment are one's self-views and skill level. Self-skills are their perception of the situation, and their skill levels are how much they know about the topic [10].

The effectiveness of self-assessments “depend on the individual's ability to self-assess gaps in their competence, and their willingness to seek out opportunities to reduce those gaps when identified” [11]. Self-assessments are often not effective tools for identifying weaknesses because humans tend to avoid engaging in learning to fill any blind spots because that would require more energy and a commitment and willingness to change [11].

There are many reasons that people have biases or blind spots in their knowledge resulting from overconfidence. Some of those reasons are: 1) learning can be more difficult in some settings than others, 2) different behavioral biases may reinforce each other, or 3) rules of thumb can spill over to other contexts. [12]. This study suggests that learning a skill because “that's how we do it” may not be beneficial to employees in the long-run and may cause overconfidence. Overconfidence can be defined as the overestimation of one's actual performance, over-placement of one's performance compared to others, or excessive precision in their beliefs [13].

When studying students in higher education, one study found that students often predicted their performance on exams to upwards of 30% better than they actually scored. However, higher performing students were much closer in predicting their scores. It was concluded that the under-performers lacked metacognitive insight to realize their shortcomings. They also found that the higher-performing students were often correct in their assessments, yet lacked the confidence of their metacognitive skills [14].

David Dunning has also done further research examining the Dunning-Kruger effect, both with Justin Kruger, with other researchers, and by himself. One study that Dunning did by himself focused on people's patterns of error in judgement. He found that the individuals doing the judging also have gaps in their skills and knowledge. Dunning calls this a ceiling of competence. Each person's imperfections are also impairments in their performance or judgement [15]. He also concluded that the incompetent people are not the only individuals effected by their incompetence, but they also effect the individuals who are around them. In a section titled "Managing the Incompetent", Dunning claims that it is hard for others to work with the incompetent because they often don't know that they need advice, and the feedback that they receive is not always effective because they often resist negative feedback [15]. He also discusses some of the burdens of top performers because they tend to misjudge their own knowledge because they feel that if they know the information, then others should too, and their genius is often unrecognized [15].

Another study that Dunning performed looked at self-assessments within the workplace. The study found that people overrate themselves, and that flawed self-assessments occur all the way up the corporate ladder [16]. People also have a tendency to hold inflated self-views that exceed their actual performance abilities. The study also states some challenges associated with

providing employees with feedback such as: feedback is infrequent, feedback is threatening, feedback is sugarcoated or feedback is given too late [16]. Although this feedback may still be useful, to obtain better results, feedback should be given more regularly, and on less-formal basis to appear less threatening [16].

Within the workplace, the Dunning-Kruger effect can be applied to risk decisions and safety as well. Often, safety standards elaborate on the avoidance of risk, and not much is said about the judgement of the risk [17]. Some studies have even suggested that instead of spending money on costly safety trainings, they should begin to rely on choosing safer workers when hiring new employees, rather than cultivating from within. This study believed that it was difficult to change the perceptions of tenured employees because they may be more susceptible to pitfalls due to adopted norms to cut corners to meet performance expectations [18].

Workplace Safety and Injury Prevention

One common method to help mitigate workplace injuries is Occupational Health and Safety (OHS) training. Many recommend workplaces continue to deliver OHS training to their employees, since it has shown to have a positive impact on work practices within the workplace [19].

One study aimed to identify effective training processes in regards to Occupational Health and Safety. This meta-analysis examined several articles that dealt with workplace training and safety to gain a better understanding of common training methods and the effectiveness of them. It was believed that “specific training in hazard identification, mentoring of supervisors and the introduction of a robust safety system... could improve organizations’ safety culture” [20].

It was found that 53.6% of all training was done in the form of classroom theory lessons (lectures), 12% in the form of e-learning and only 8% had hands-on practice. 57% of the safety trainings were completed in a single session, and 69.2% of the sessions lasted 1 hour or less. These trainings focused primarily on accidents (46.4%) and ergonomic hazards (42.9%), and very few studies addressed biological dangers, or physical risks, and none discussed chemical exposures [20].

Many different sectors were studied during this meta-analysis. The primary industries where training occurs are the construction industry (28%), farming industry (24%), and manufacturing (12%). Many of these trainings were often directed towards individuals via one-on-one training, whereas fewer did small groups; only one group conducted trainings with large groups of more than thirty-five trainees at a time. [20].

The study also examined the follow-up appraisals that were conducted. The most common form of assessment was in the form of a questionnaire (65.9%), observations on the job (13.6%) and practical tests (9.1%) [20].

It was found that training had a positive effect on the knowledge gained by employees. After completing their training, it was indicated that employees had a more favorable attitude towards preventative behaviors and adopted a more safety-minded mindset [20].

It has been found that the more engaging the training, there is a greater acquisition of knowledge retention, and will have a greater impact on reducing injuries. A study conducted by Burke and colleagues in 2006 found that more engaging safety training methods were approximately three times more effective than less engaging methods of training such as classroom lectures or written materials. These better methods included such techniques as:

hands-on demonstrations, videos, dialogue, conversation, and interactions between the trainer and the trainees, or active participation components in computer-based training seminars [21].

No matter the training method, it is everyone's responsibility to create a safe work environment; this so all the way from the youngest or newest employees all the way up to the leaders and owners.

An Australian study conducted in 2018 found that younger workers are 17% more likely to suffer from a work-related injury [22]. The article mentions some things to consider when managing younger and newer employees. The things to remember are: they have limited or no workplace experience, they are less aware of OHS risks and responsibilities, they may be reluctant to ask questions or speak up, they may be overconfident in their capabilities, or they want to make a good impression and jump into situations without thinking about safety [22]. In order to maintain a safe work environment, one can: follow all reasonable instructions and workplace procedures, wear personal protective equipment as required, and report unsafe situations or injuries to supervisors and other employees. The article also suggest having newer employees familiarize themselves with the health and safety requirements of the workplace and to ask for assistance and training to ensure that they complete all tasks safely [22].

Although it is each worker's responsibility to ensure that they are safe and do not perform risky operations or tasks, it is also the responsibility of managers, supervisors, and upper management to ensure that employees have safe environments to work. A 2010 article published in the Professional Safety Journal said that, "creating an organization that eliminates fatalities and life-altering injuries cannot be delegated. It requires the integrated involvement of the entire organization, from the CEO to each worker" [23]. Another journal found that companies which emphasize safety, concern of workers and compliance with regulations find themselves with

fewer OHS issues [24]. This shows that when leaders make safety a priority, not just production, the entire organization has a better acceptance towards safety practices and can create safer working environments.

Methodology

Research Design and Theoretical Framework

This study used an online survey questionnaire sent out via email blasts to individuals that asked them about their background and previous trainings and certifications related to safety. The survey then asked them to rate their confidence in various categories within the construction industry and the general [manufacturing] industry on a scale of 0-10. The participants were given 10 randomized images from a question pool of 25 pictures and were asked to click on any part of the image in which they identify a hazard. This survey can be found in Appendix B: Survey. The data was then gathered from the surveys and statistical analysis was conducted to find any correlations that exist with statistical significance.

Assumptions

This experiment assumed that individuals completed the surveys honestly and provided accurate information about their background knowledge and confidence about safety. It is also assumed that individuals gave their best effort during the portion of the survey where they were asked to identify the hazards that they recognized within the images they were given.

Description of Participants

The survey was distributed via an email blast to a national Engineering Technology Database listserv (ETD Listserv), EIU's Engineering Technology Advisory Board, EIU's Lumpkin College of Business and Technology Leadership Team, as well as a risk management consultant contact working in the workman's compensation insurance industry. Within the email blast, the respondents were encouraged to forward the survey to anyone else that they thought

might participate in the survey. It was also emphasized that no background in the field of safety was necessary to participate.

Data Collection

For this research experiment, a survey was conducted using Qualtrics and the results were stored within the program. The information was exported to Microsoft Excel to be graded. The raw data that was collected and graded can be found in Appendix C: Raw Data Tables. Any incomplete survey responses were thrown out and not used for the statistical analysis. For the grading process, an answer key was created prior to starting, which identified the known hazards within each picture. For each correctly identified hazard in an image, the respondent received +1 points. For each incorrectly identified hazard or for clicking on an area that was not a hazard received -1 points. Therefore, a maximum score was determined for each image, with a possible minimum score of negative infinity. Once each image had been graded from the respondent, a normalized score could be assigned to the respondent as well as scores for their performance in the specific categories that they received pictures. In order to obtain a normalized score for each respondent the following two formulas were used:

$$\text{Normalized Score} = \frac{\text{Raw Score}}{\text{Max Score}}, \text{ if the raw score} \geq 0$$

$$\text{Normalized Score} = -\left(\frac{\text{Max Score} - \text{Raw Score}}{\text{Max Score}}\right), \text{ if the raw score} < 0$$

The raw score was calculated by the total number of correctly identified hazards from all of the respondent's images subtracted from the number of missed hazards and false clicks. Each respondent's max score was calculated by the total number of determined hazards for each image based off of the answer key and the images that were randomly assigned to them.

Analyses were performed to determine the association between training and confidence with performance. Bivariate correlation and regression analyses were first conducted to

determine the bivariate associations, with multivariate regression models (MLR) then being performed to determine if the bivariate analyses would be attenuated. Post-hoc power analyses were also performed to determine the power of the study, in order to determine the necessary effect size to be powered with the current sample size at a power level of 0.80. All analyses were performed using SAS v9.4 (SAS Institute, Cary, NC) and all analytic assumptions were verified, with non-parametric tests being used when necessary.

Results and Discussion

There were 91 total respondents who took the survey. Of those respondents, 68 of the responses were complete and were used for the calculations and analysis for this study. The 23 incomplete responses were thrown out.

There was a wide array in the demographic that participated in the study. The largest portions of the population were, managers/supervisors, professors/teachers, and consultants, respectively. Figure 2 and Table 1 show the breakdown of the jobs held by the respondents.

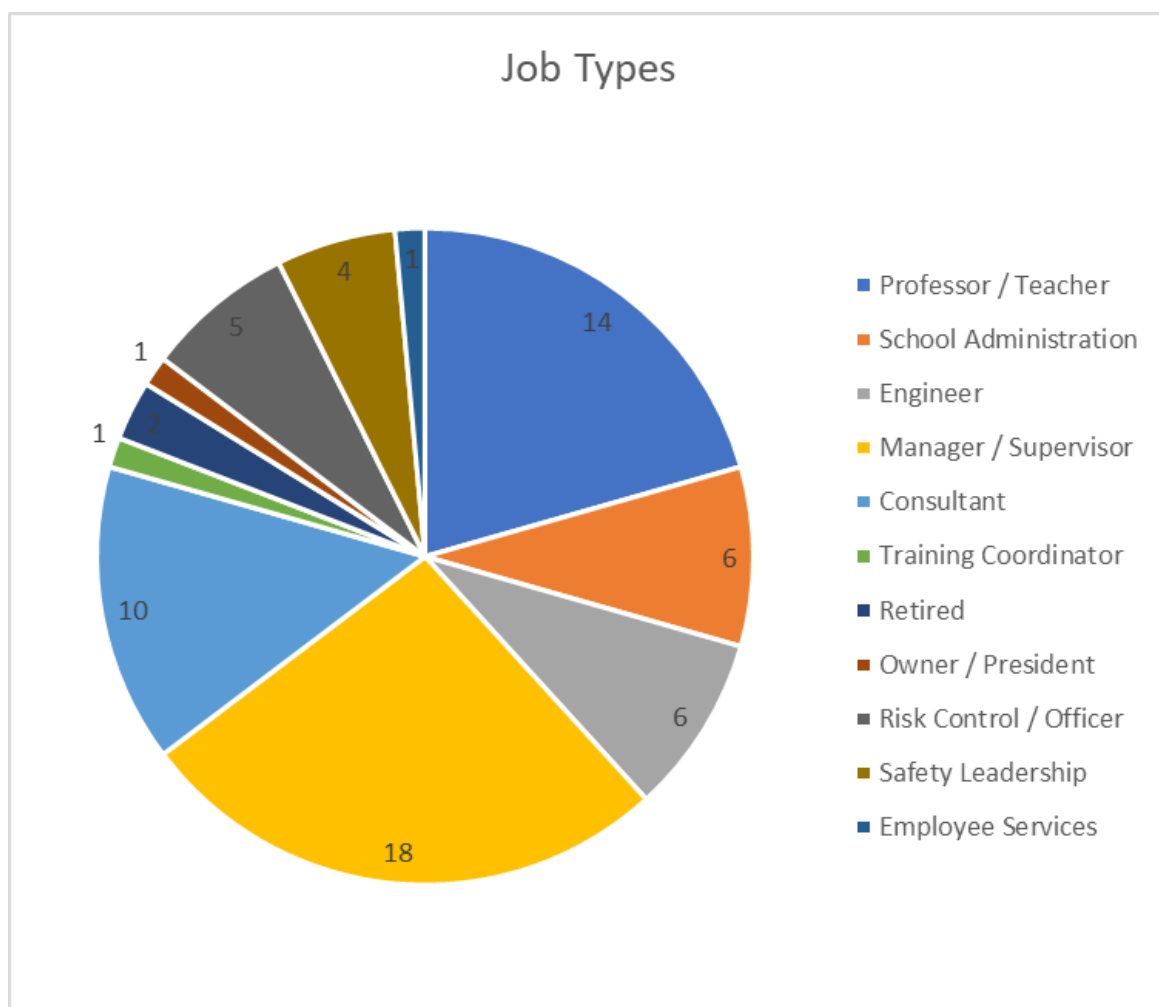


Figure 2 Pie Chart of the Job Types of the Respondents

Job Categories	# Respondents
Professor / Teacher	14
School Administration	6
Engineer	6
Manager / Supervisor	18
Consultant	10
Training Coordinator	1
Retired	2
Owner / President	1
Risk Control / Officer	5
Safety Leadership	4
Employee Services	1

Table 1 Summary Table of the Job Categories of the Respondents

Most of the respondents had over 21 years of experience in their respective industries. Very few of the respondent had minimal experience within their industry. Figure 3 and Table 2 show the breakdown of the years of experience of the respondents.

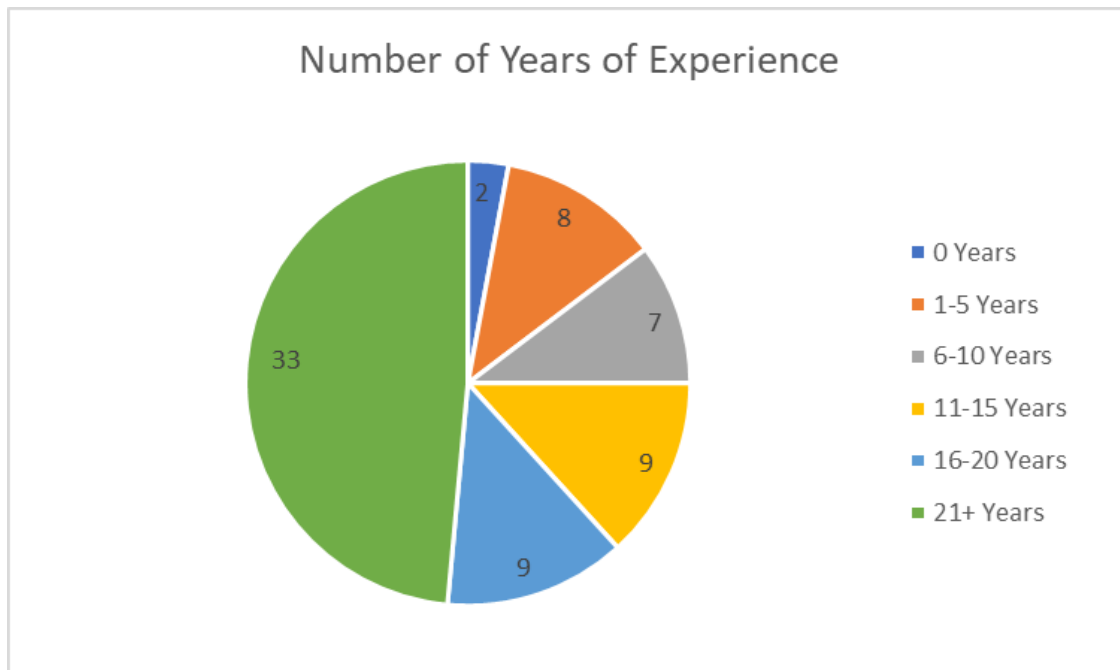


Figure 3 Pie Chart of the Years of Experience of the Respondents

Years of Experience	# Respondents
0 Years	2
1-5 Years	8
6-10 Years	7
11-15 Years	9
16-20 Years	9
21+ Years	33

Table 2 Summary Table of the Years of Experience of the Respondents

There were many different certifications and degrees that were held by the respondents (Table 3). The certification that the most respondents possessed was an OSHA 10-Hour for General Industry certification. There was also a decent number of individuals who had other certifications that were not specifically asked about. However, there was a large portion of the population that only received on-the-job training. Figure 4 and Table 3 show the different certifications and degrees held by the respondents.

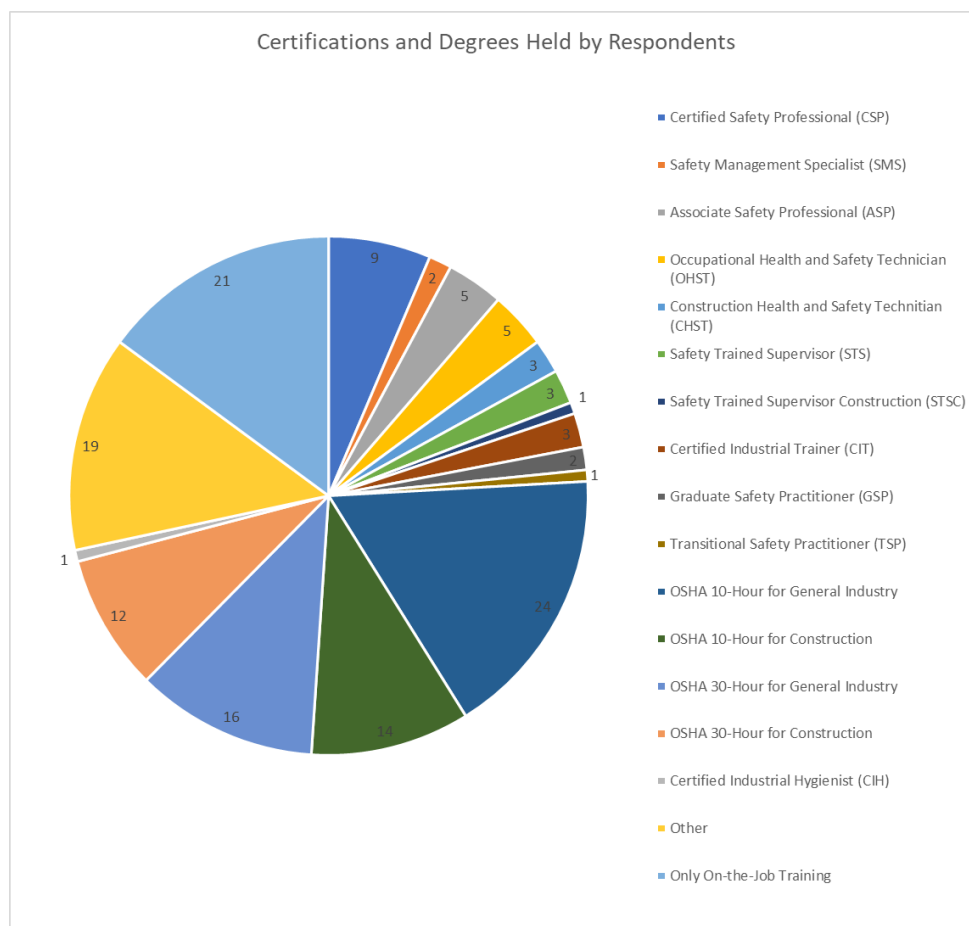


Figure 4 Pie Chart of the Certifications Held by the Respondents

Certification / Degree	# Respondents
Certified Safety Professional (CSP)	9
Safety Management Specialist (SMS)	2
Associate Safety Professional (ASP)	5
Occupational Health and Safety Technician (OHST)	5
Construction Health and Safety Technician (CHST)	3
Safety Trained Supervisor (STS)	3
Safety Trained Supervisor Construction (STSC)	1
Certified Industrial Trainer (CIT)	3
Graduate Safety Practitioner (GSP)	2
Transitional Safety Practitioner (TSP)	1
OSHA 10-Hour for General Industry	24
OSHA 10-Hour for Construction	14
OSHA 30-Hour for General Industry	16
OSHA 30-Hour for Construction	12
Certified Industrial Hygienist (CIH)	1
Other	19
Only On-the-Job Training	21

Table 3 Summary of the Certifications Held by the Respondents

Once the responses had been scored, the results could be analyzed to determine if there were any correlations between certification types and normalized scores, expected scores and normalized scores, and certification types and expected scores. A summary table of years of experience, normalized scores, and expected scores was created to be used for the MLR. This information can be found in Table 4. The MLR indicated that neither training nor confidence were positively associated with performance. Training was positively associated with confidence, which was not associated with attenuated in the MLR models including confidence. The correlation summary table was also used to run a Pearson correlation analysis (Table 5). For the Pearson correlation analysis, the outliers (the individuals who received positive scores) were removed. The analysis showed that there was a statistically significant result in the correlation between years of experience and their expected score. It was found that the more years of experience an individual has, the better they believe they will be able to identify hazards. There were non-significant results between the normalized score and years of experience and with normalized score and expected score.

The empirical regression model, i.e. equation, for the relationship between years of experience and normalized score has a p-value of 0.3290 from the experience variable. The equation for that model is:

$$Score = -1.44 - 0.002(experience)$$

The empirical regression model, for the relationship between experience and expected scores have p-values of 0.4578 and 0.5876 respectively. The equation for this model is:

$$Score = -1.40 - 0.002(experience) - 0.009(expected)$$

The low value of these coefficients and the high p-values indicate there is little influence on the normalized score (performance) from either expected score or experience. That is, at this sample

size, performance cannot be reliably predicted based upon the respondent's experience or expected score.

A power analysis was also performed with the data from Table 4. The outliers were again removed prior to running the power analysis. With $n=62$, the study was powered at 80% with the usual alpha of 0.05. This would make a correlation coefficient of 0.35. That is why the correlation coefficient for the years of experience and expected score (0.32570) was significant. The power analysis also showed that to be powered to find a statistically significant results with a smaller correlation of years of experience with expected score, the sample size would need to be $n=647$. This did not show that the sample was undersized or underpowered, there just wasn't much statistical information with experience and score.

X-Y graphs were also created from the MLR data to show the relationships between total scores and years of experience (Figure 5), expected scores and years of experience (Figure 6), and total scores and years of experience (Figure 7). Figure 8 depicts a histogram showing the distribution of individuals self-reported expected scores. Figure 9 depicts a histogram showing that the majority of respondents received a negative overall score between -1.03 and -1.93, with only a few individuals receiving positive overall scores.

#	Years	Normalized Score	Expected Score
1	5	-1.69	6.07
2	15	0.03	1.00
3	9	-1.48	4.80
4	42	-1.81	9.73
5	12	-1.48	1.80
6	1	-1.17	4.87
7	5	-1.41	7.87
8	40	-1.45	4.27
9	35	-1.50	5.27
10	35	-1.23	8.40
11	40	-1.25	4.47
12	30	-1.86	8.20
13	1	-1.61	4.60
14	50	-1.28	5.40
15	12	-1.21	7.33
16	5	-1.48	6.33
17	2	-1.95	4.00
18	0	-1.13	3.53
31	5	-1.60	6.13
32	11	-1.43	4.47
33	30	-1.35	7.40
34	25	-1.58	6.47
35	37	0.00	9.27
36	17	-1.24	4.20
37	25	-1.32	4.27
38	25	-1.65	5.40
39	15	-1.31	2.40
40	17	-2.05	7.87
41	8	-1.07	4.33
42	16	-1.23	3.33
43	21	-1.54	1.07
44	5	-1.42	6.60
45	21	0.32	8.67
46	25	-1.26	8.67
47	36	0.28	7.27
48	40	-1.80	6.67
49	0	-1.42	1.53
50	19	-1.35	4.40
51	18	-1.14	8.00
52	35	-1.76	7.13
53	41	-1.87	8.53
54	35	-1.75	4.73
55	46	-1.58	10.00
56	6	-1.52	5.40
57	35	-1.48	3.73
58	25	0.08	9.47
59	30	-2.38	7.60
60	9	-1.57	6.80
61	20	-1.59	2.67
62	8	-1.45	8.40
63	17	-1.52	9.13
64	7	-1.50	5.53
65	16	-1.48	4.93
66	10	0.16	7.07
67	12	-1.71	5.33
68	12	-1.09	8.27
69	15	-1.63	3.40
70	23	-1.17	7.73
71	21	-1.48	8.53
72	13	-1.69	3.73
73	25	-1.39	5.07
74	17	-1.22	7.73
75	27	-1.46	4.60
78	20	-1.74	8.13
79	28	-1.48	4.67
86	40	-1.10	8.47
90	42	-1.32	8.40
91	29	-1.68	6.80

Table 4 Summary Table of Respondent Responses

	Years of Experience	Expected Score	Normalized Score
Years of Experience		0.32570; p=.0098	-0.12603; p=.3290
Expected Score			-0.10747; p=.4057
Normalized Score			

Table 5 Pearson Correlation Analysis

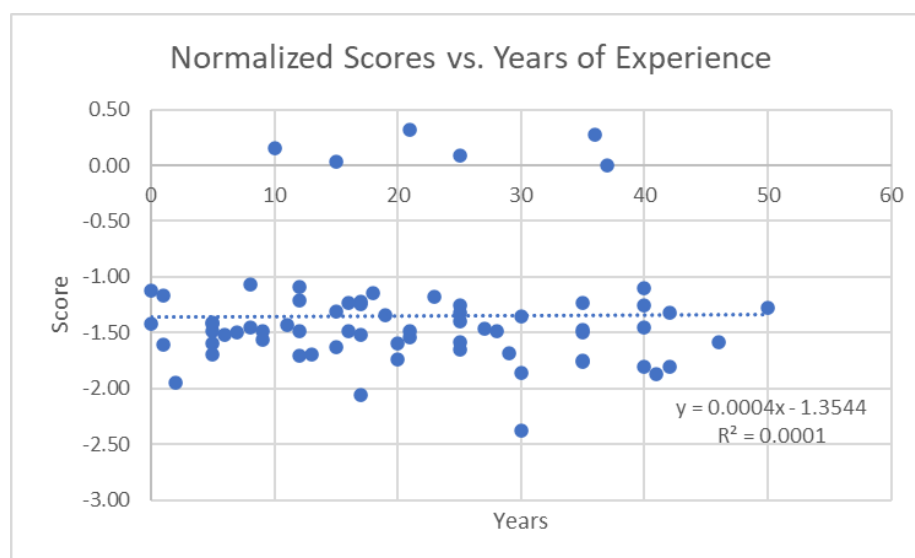


Figure 5 X-Y Plot of All Normalized Scores vs. Years of Experience

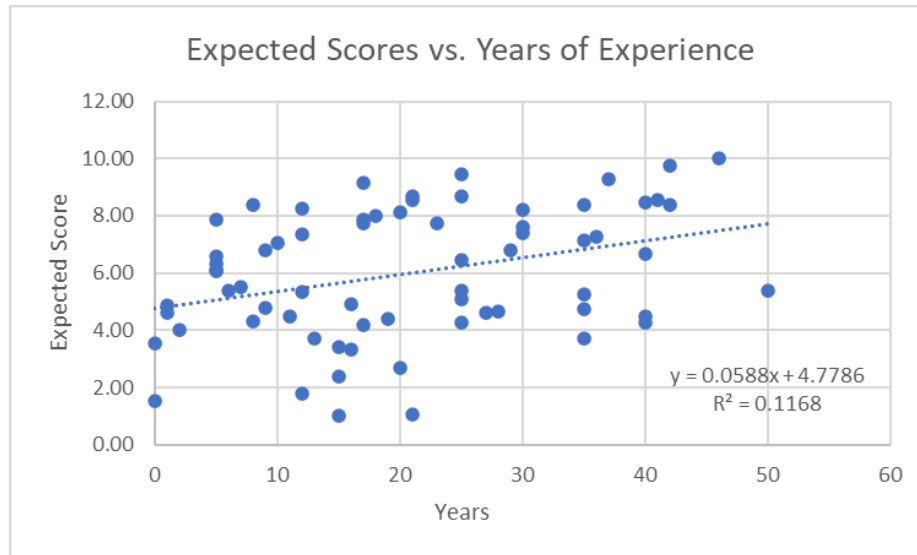


Figure 6 X-Y Plot of All Expected Scores vs. Years of Experience

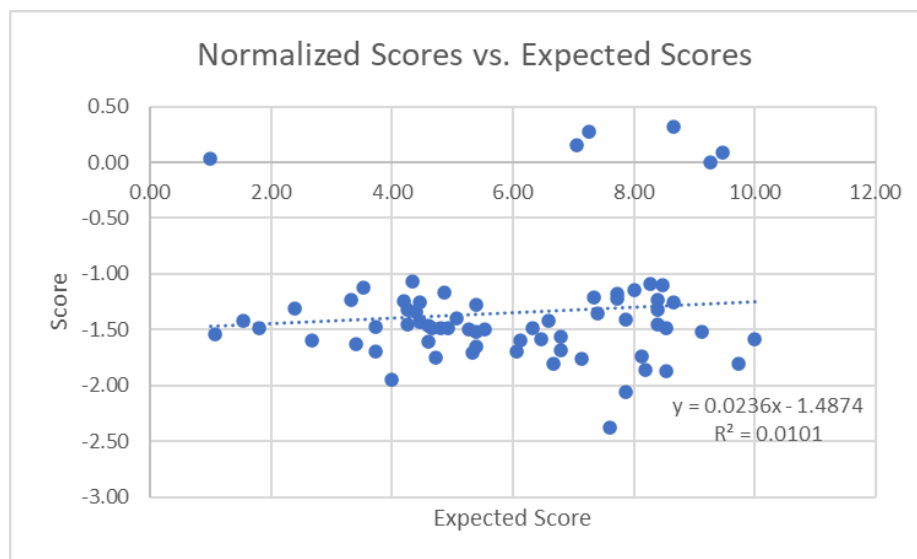


Figure 7 X-Y Plot of All Normalized Scores vs. Expected Scores

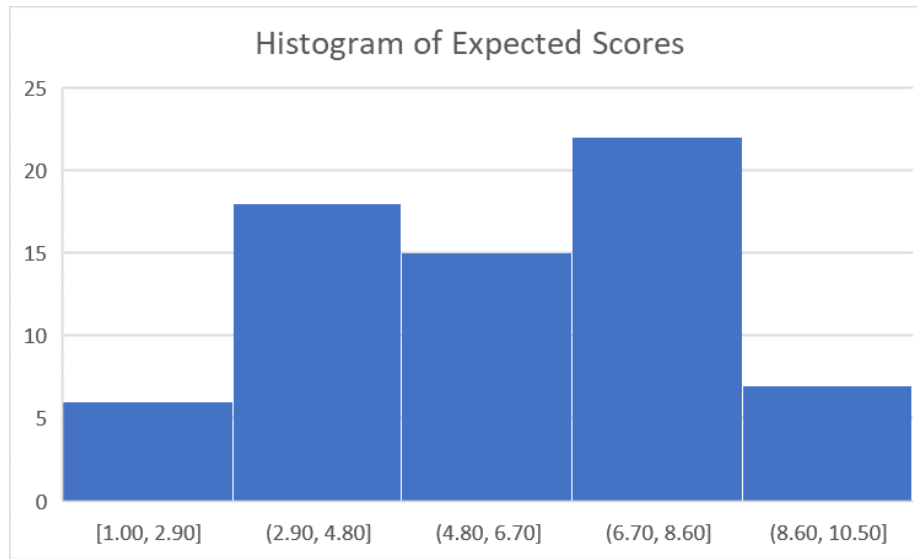


Figure 8 Histogram of All Expected Scores

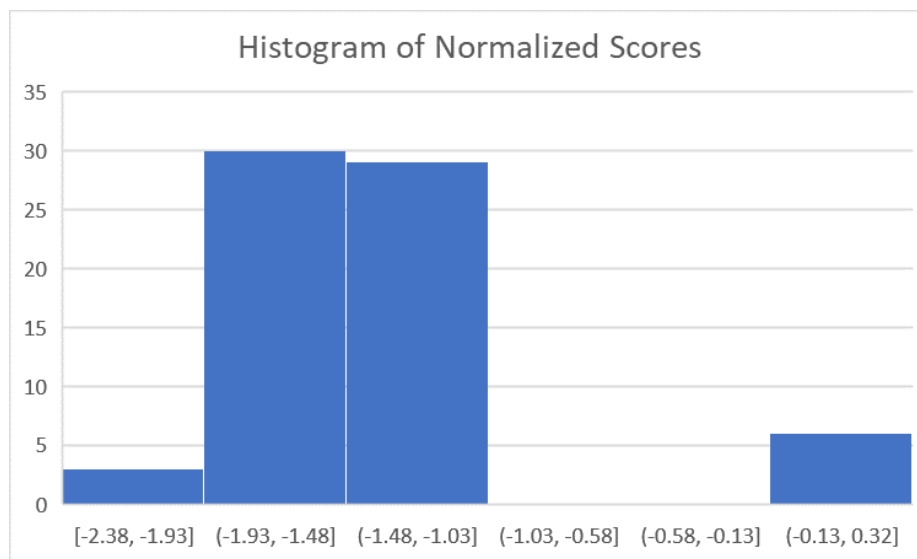


Figure 9 Histogram of All Normalized Scores

The next thing that was examined was if there were any certification types that performed better than others. For this analysis, a summary table of the average normalized scores and average expected scores for each certification type was created. These results can be seen in Table 6. The data was also graphed using a double bar graph and can be seen in Figure 10. To

obtain these averages, each overall score was sorted by the different categories of certifications.

The individual normalized scores and expected scores for each category can be found in

Appendix C: Raw Data Tables. Those data points were then graphed using a box and whisker plot (Figure 11).

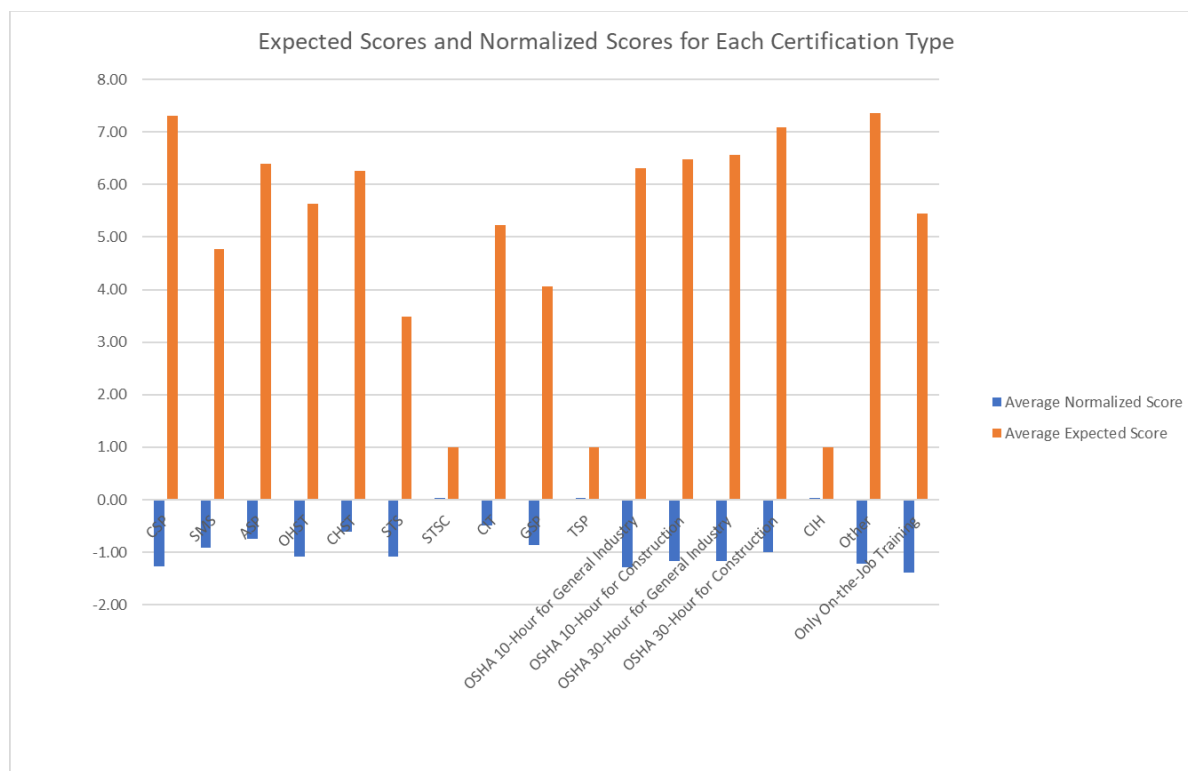


Figure 10 Bar Graph of Expected Scores and Normalized Scores for Each Certification Type

Certification / Degree	Average Normalized Score	Average Expected Score
CSP	-1.27	7.30
SMS	-0.92	4.77
ASP	-0.74	6.39
OHST	-1.09	5.64
CHST	-0.61	6.27
STS	-1.08	3.49
STSC	0.03	1.00
CIT	-0.49	5.22
GSP	-0.86	4.07
TSP	0.03	1.00
OSHA 10-Hour for General Industry	-1.28	6.31
OSHA 10-Hour for Construction	-1.16	6.47
OSHA 30-Hour for General Industry	-1.17	6.56
OSHA 30-Hour for Construction	-1.00	7.09
CIH	0.03	1.00
Other	-1.21	7.36
Only On-the-Job Training	-1.39	5.44

Table 6 Summary Table of the Average Expected Scores and Average Normalized Score of Each Certification

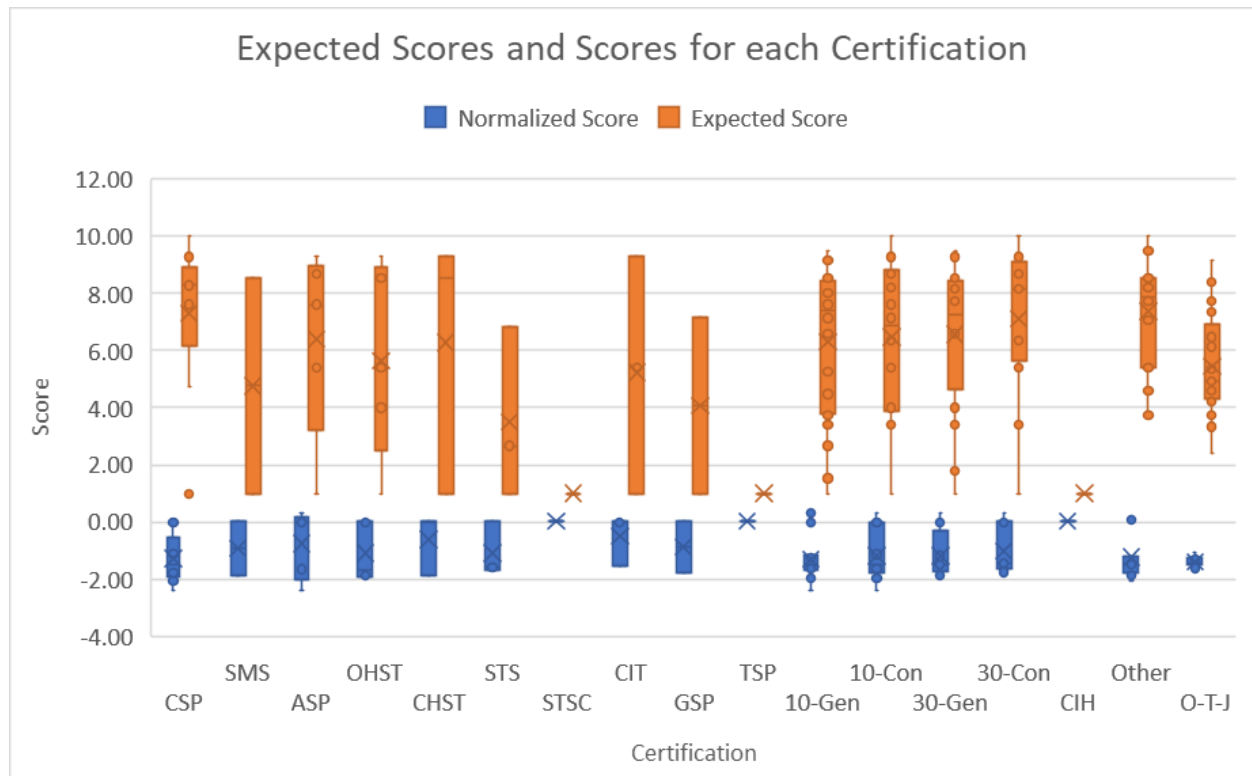


Figure 11 Box and Whisker Plot of the Expected Scores and Scores for each Certification

By analyzing the raw data as well as studying the graphs, we see that there is no statistical importance between how well people of any certification type actually performs compared to how well they think they will perform.

This study also took a look to see if there were any specific categories of safety in which individuals had a better understanding of hazard recognition. The tables of each individual's score and expected score for each certification can be found in Appendix C: Raw Data Tables.

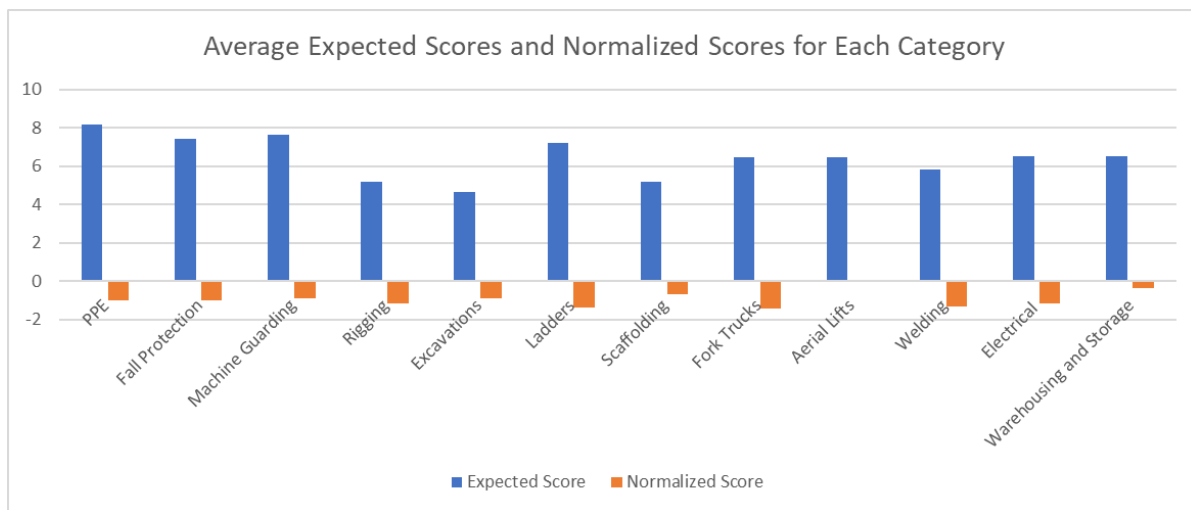


Figure 12 Bar Graph of Expected Scores and Normalized Scores for Each Category

Category	Average Expected Score	Average Normalized Score
PPE	8.16	-1.00
Fall Protection	7.43	-1.02
Machine Guarding	7.62	-0.89
Rigging	5.17	-1.18
Excavations	4.64	-0.87
Ladders	7.24	-1.36
Scaffolding	5.17	-0.68
Fork Trucks	6.46	-1.44
Aerial Lifts	6.44	0.07
Welding	5.80	-1.34
Electrical	6.51	-1.16
Warehousing and Storage	6.54	-0.37

Table 7 Summary Table of the Expected Scores and Normalized Scores of Each Category

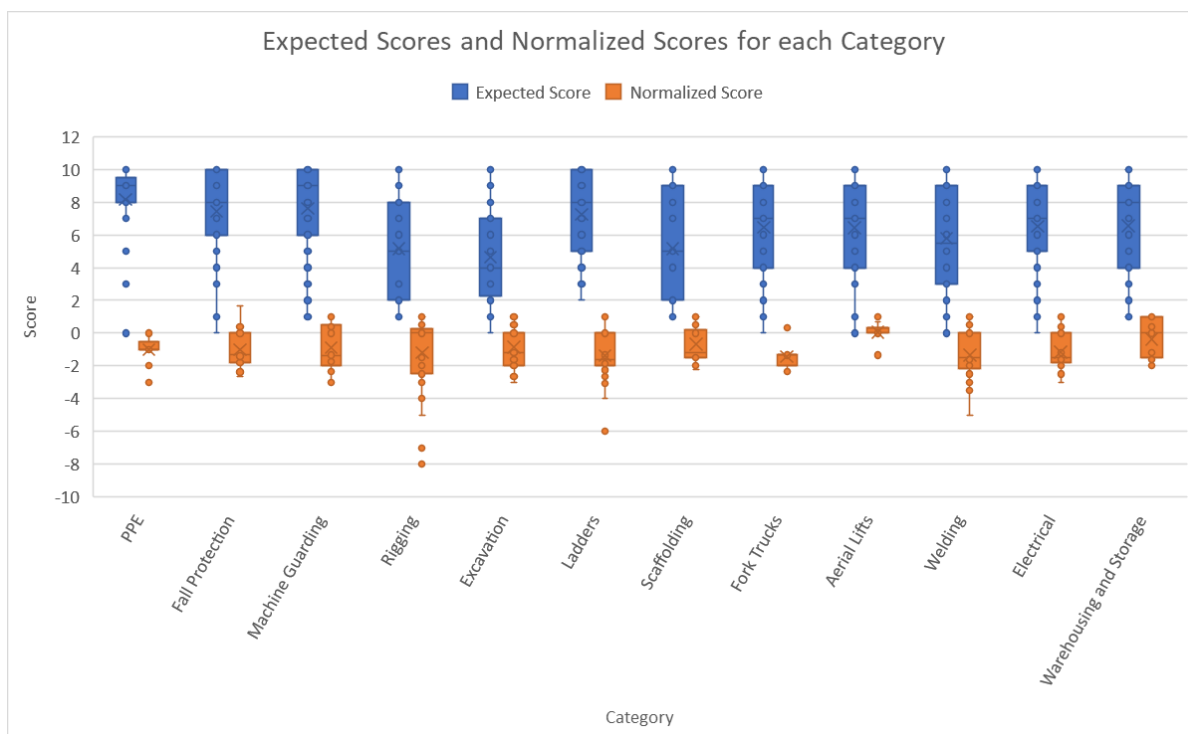


Figure 13 Box and Whisker Plot of the Expected Scores and Normalized Scores for each Category

Similar to the data about each certification type, there is no category that we tested that showed any type of statistical significance between how people thought they would do, and how they actually performed.

Based on the data collected from this study, it was found that there is a statistical significance between an individual's years of experience and their expected score. The longer that someone has worked in their industry, their perceived ability to identify hazards also increases. There is not enough data to determine if there is any significance between years of experience and normalized score or between one's expected score and their normalized score. This information is evident in the Pearson correlation analysis as well as the bar graphs and box and whisker plots that were created comparing individual's certifications vs. their normalized scores and their certifications vs. their expected scores.

It was also determined that there is no single certification type that better prepares individuals for identifying hazards. This is evident from the graphs that were plotted to compare the normalized scores and expected scores from all of the respondents of each certification category.

The last finding that the study found was that in each category being examined, individuals often overestimated their knowledge in the category and underperformed when asked to select the hazards from the images.

One theory that is believed to have caused the negative scores for the respondents is the Law of Instrument. This theory states that an evaluator's background directly relates to their evaluation choices. It is believed that, "once a researcher adopts an instrument or method into their methodological tool kit, it will often be applied in settings beyond its original intended purpose" [25]. If you only possess one tool, you will utilize that tool for everything. That is why this theory is also known as the Law of the Hammer. If you only have a hammer, everything is a nail. In this study, the respondents only had the tools in which their particular certifications provided them, and therefore could only correctly identify hazards based on what they already knew. However, when identifying hazards that they were not trained to identify they used their judgement which was based on what they actually knew. This pitfall caused the respondents to click on things that they thought were hazards which had no clear indication of being hazardous.

Conclusion

With thousands of workplace injuries and fatalities each year in the construction and manufacturing industries alone in the United States, there should be a large stress on the importance of workplace safety. Although these industries have made significant gains to keeping their employees safe, there will always be some risk associated with working these types

of jobs. It is very important that employees receive the necessary training to not only perform their jobs correctly, but also safely and to be able to recognize when a situation is hazardous. There should also be refresher courses for employees to remind them of potential hazards and how to respond to them. Through training and re-training, individuals should have the confidence, the competence, and the training to identify and prevent hazards and create safer workplace environments which will reduce the number of injuries and fatalities.

Recommendations for Future Research

We observed from these results that a cognitive bias, the Law of Instrument, may exist. This was observed by the number of hazards that were identified that were not evidently existent. The negative scores may have confounded the results. Accordingly, one recommendation for future research would be to develop a better method for the survey. We asked individuals to rank their confidence of how well they felt that they could identify hazards on a scale of 0-10. With this current scale, a negative ranking was not a possible option for respondents. It might be a consideration to include a post-test, where they would rank how they felt they did in identifying the hazards in the images that they actually were given.

There were a number of people who indicated very little experience but also did not indicate a complete ignorance of the subject. An examination on the ability to recognize hazards for people with little to no safety training may provide more insight into the effects that the Law of Instrument had as a confounding variable of this project.

References

- [1] Bureau of Labor Statistics, "Bureau of Labor Statistics," 4 November 2020. [Online]. Available: <https://www.bls.gov/news.release/pdf/osh.pdf>. [Accessed 22 January 2021].
- [2] National Safety Council, "Workers' Compensation Costs," [Online]. Available: <https://injuryfacts.nsc.org/work/costs/workers-compensation-costs/>. [Accessed 22 January 2021].
- [3] Bureau of Labor Statistics, "Bureau of Labor Statistics," 16 December 2020. [Online]. Available: <https://www.bls.gov/news.release/pdf/cfoi.pdf>. [Accessed 22 January 2021].
- [4] OSHA, "OSHA," [Online]. Available: <https://www.osha.gov/shpguidelines/education-training.html>. [Accessed 22 January 2021].
- [5] OSHA, "OSHA," January 2012. [Online]. Available: <https://www.osha.gov/dsg/InjuryIllnessPreventionProgramsWhitePaper.html>. [Accessed 22 January 2021].
- [6] J. Kruger and D. Dunning, "Unskilled and unaware of it: How difficulties in recognizing one's own incompetence lead to inflated self-assessments," *Journal of Personality and Social Psychology*, vol. 77, no. 6, pp. 1121-1134, 1999.
- [7] T. Schlosser, D. Dunning, K. L. Johnson and J. Kruger, "How Unaware are the Unskilled? Empirical test of the "Signal Extraction" Counterexplanation for the Dunning-Kruger Effect in Self-evaluation of Performance," *Journal of Economic Psychology*, vol. 39, pp. 85-100, 2013.
- [8] S. R. Pavel, M. F. Robertson and B. T. Harrison, "The Dunning-Kruger Effect and SIUC University's Aviation Students," *Journal of Aviation Technology and Engineering*, vol. 2, no. 1, pp. 125-129, 2012.
- [9] L. Tan, "Innovations in Continuing Professional Development," *Clinical Oncology*, vol. 23, pp. 659-661, 2011.
- [10] J. Ehrlinger, "Skill Level, Self-Views and Self-Theories," *Social and Personality Psychology*, vol. 2, no. 1, pp. 382-398, 2008.
- [11] G. Regehr and K. Eva, "Self-assessment, Self-direction, and the self-regulating Professional," *Clinical Orthopaedics and Related Research*, vol. 449, pp. 34-38, 2006.
- [12] U. Malmendier and T. Taylor, "On the Verges of Overconfidence," *Journal of Economic Perspectives*, vol. 29, no. 4, pp. 3-8, 2015.

- [13] D. A. Moore and P. J. Healy, "The Trouble With Overconfidence," *Psychological Review*, vol. 115, no. 2, pp. 502-517, 2008.
- [14] T. M. Miller and L. Geraci, "Unskilled but Aware: Reinterpreting Overconfidence in Low-Performing Students," *Journal of Experimental Psychology: Learning, Memory, and Cognition*, pp. 1-5, 2011.
- [15] D. Dunning, "On Identifying Human Capital: Flawed Knowledge Leads to Faulty Judgements of Expertise by Individuals and Groups," *Advances in Group Processes*, vol. 32, pp. 149-176, 2015.
- [16] D. Dunning, C. Heath and J. M. Suls, "Flawed Self-Assessment: Implications for Health, Education, and the Workplace," *American Psychological Society*, vol. 5, no. 3, pp. 69-106, 2004.
- [17] A. Johnsen, G. D. Crnkovic, K. Lundqvist, K. Hanninen and P. Pettersson, "Risk-based Decision-making Fallacies: Why Present Functional Safety Standards are not Enough," pp. 1-10, 2017.
- [18] F. Giordano, "The Numbing Effect of Experience," pp. 1-78, 2019.
- [19] L. S. Robinson, C. M. Stephenson, P. A. Schulte, B. C. Amick III, E. L. Irvin, D. E. Eggerth, S. Chan, A. R. Bielecky, A. M. Wang, T. L. Heidotting, R. H. Peters, J. A. Clarke and K. Cullen, "A Systematic Review of the Effectiveness of Occupational Health and Safety Training," *Scandinavian Journal of Work, Environment, and Health*, vol. 38, no. 3, pp. 193-208, 2012.
- [20] F. Ricci, A. Chiesi, C. Panari and A. Pelosi, "Effectiveness of Occupational Health and Safety Training," *Journal of Workplace Learning*, vol. 28, no. 6, pp. 355-377, 2016.
- [21] M. J. Burke, S. A. Sarpy, K. Smith-Crowe, S. Chan-Serafin, R. O. Salvador and G. Islam, "Relative Effectiveness of Worker Safety and Health Training Methods," *American Journal of Public Health*, vol. 96, no. 2, pp. 315-324, 2006.
- [22] B. Minchin, "Integrate Sustainability," 31 January 2019. [Online]. Available: <https://www.integratesustainability.com.au/2019/01/31/new-young-workers-safety/>. [Accessed 19 April 2021].
- [23] T. R. Krause, D. R. Groover and D. K. Martin, "Preventing Incidents and Fatalities: Eight Questions Every Senior Leader Should Ask," *Professional Safety*, pp. 46-53, June 2010.
- [24] T. R. Cunningham and C. J. Jacobson, "Safety Talk and Safety Culture: Discursive Reportoires as Indicators of Workplace Safety and Health Practice and Readiness to Change," *Annals of Work Exposures and Health*, vol. 62, no. 1, pp. 55-64, 2018.

- [25] T. Azzam, "Evaluator Characteristics and Methodological Choice," *American Journal of Evaluation*, vol. 32, no. 3, pp. 376-391, 2011.

Appendix A: Institutional Review Board Approval Letter

December 15, 2020

Allen Johanson
Isaac Slaven
School of Technology

Dear Allen,

Thank you for submitting the research protocol titled, "The Importance of Safety Training in Identifying Workplace Safety Hazards: Examining the Dunning – Kruger Effect in Occupational Safety" for review by the Eastern Illinois University Institutional Review Board (IRB). The IRB has reviewed this research protocol and effective 12/15/2020, has certified this protocol meets the federal regulations exemption criteria for human subjects research. The protocol has been given the IRB number 20-143. You are approved to proceed with your study.

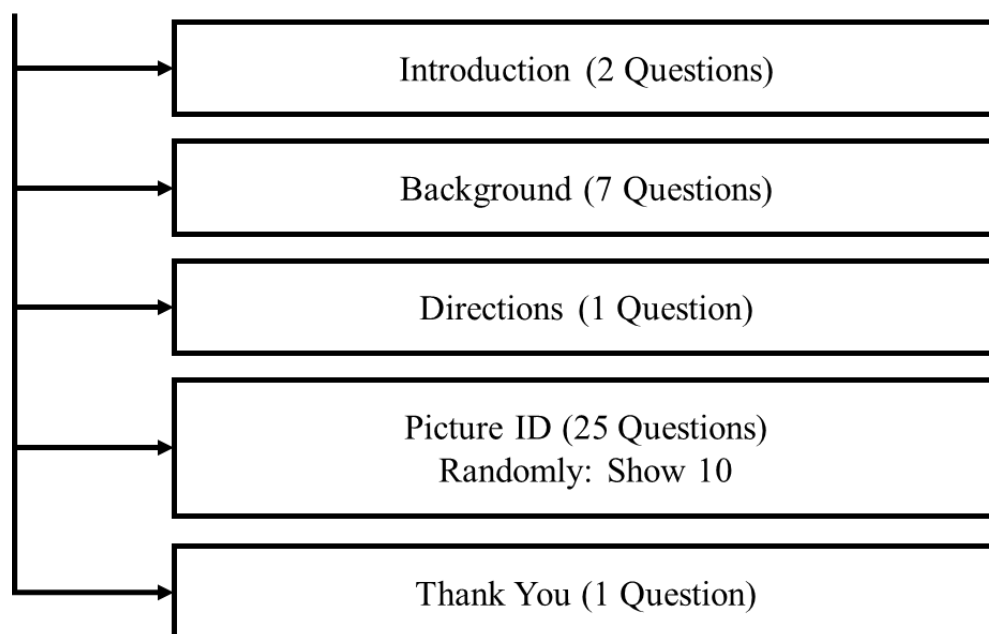
The classification of this protocol as exempt is valid only for the research activities and subjects described in the above named protocol. IRB policy requires that any proposed changes to this protocol must be reported to, and approved by, the IRB before being implemented. You are also required to inform the IRB immediately of any problems encountered that could adversely affect the health or welfare of the subjects in this study. Please contact me, or the Compliance Coordinator at 581-8576, in the event of an emergency. All correspondence should be sent to:

Institutional Review Board
c/o Office of Research and Sponsored Programs
Telephone: 217-581-8576
Fax: 217-581-7181
Email: eiuirb@eiu.edu

Thank you for your cooperation, and the best of success with your research.

John Bickford, Chairperson
Institutional Review Board
Telephone: 217-581-7881
Email: jbickford@eiu.edu

Appendix B: Survey

*Figure 14 Survey Flow Chart*

Hazard Identification

Hazard Identification Survey

Eastern Illinois University School of Technology invites you to take part in a brief survey about safety training and hazard recognition. The purpose of this survey is to research how confident people are in identifying workplace hazards based on any training they may have received.

Participating in this survey is completely voluntary. The decision to participate, decline, or withdraw from participation will have no effect on your future relations with EIU. This survey takes approximately 10-15 minutes.

Any information you share will be used in our analysis for aiding in identifying more effective ways to conduct safety training and creating safer work environments. Your identity and information will always be kept confidential and we maintain no information that could be able to potentially identify you as an individual.

Your input is important to us. We plan to use what we learn to help create safer work environments for workers in various industries.

Thank you for your participation in this survey.

If you have any questions or concerns about the treatment of human participants in this study, you may call or write:

Institutional Review Board
Eastern Illinois University
600 Lincoln Ave.
Charleston, IL 61920
Telephone: (217) 581-8576
E-mail: eiuirb@www.eiu.edu

You will be given the opportunity to discuss any questions about your rights as a research subject with a member of the IRB. The IRB is an independent committee composed of members of the University community, as well as lay members of the community not connected with EIU. The IRB has reviewed and approved this study.

How long (in years) have you worked in your specific industry?

What is your current job position / title?

Please check any training, certifications or degrees with respect to safety that you hold:

	Possess (current)	Outdated or Expired
Certified Safety Professional (CSP)	<input type="radio"/>	<input type="radio"/>
Safety Management Specialist (SMS)	<input type="radio"/>	<input type="radio"/>
Associate Safety Professional (ASP)	<input type="radio"/>	<input type="radio"/>
Occupational Health and Safety Technician (OHST)	<input type="radio"/>	<input type="radio"/>
Construction Health and Safety Technician (CHST)	<input type="radio"/>	<input type="radio"/>
Safety Trained Supervisor (STS)	<input type="radio"/>	<input type="radio"/>
Safety Trained Supervisor Construction (STSC)	<input type="radio"/>	<input type="radio"/>
Certified Instructional Trainer (CIT)	<input type="radio"/>	<input type="radio"/>
Graduate Safety Practitioner (GSP)	<input type="radio"/>	<input type="radio"/>
Transitional Safety Practitioner (TSP)	<input type="radio"/>	<input type="radio"/>
OSHA 10-Hour for General Industry	<input type="radio"/>	<input type="radio"/>
OSHA 10-Hour for Construction	<input type="radio"/>	<input type="radio"/>
OSHA 30-Hour for General Industry	<input type="radio"/>	<input type="radio"/>
OSHA 30-Hour for Construction	<input type="radio"/>	<input type="radio"/>
Certified Industrial Hygienist (CIH)	<input type="radio"/>	<input type="radio"/>
Other	<input type="radio"/>	<input type="radio"/>

Please check this box if the ONLY safety training you have received is on the job training (you haven't attended any other certification-based safety courses).

On The Job Training Only

☐

If applicable, please List any other training, certifications or degrees with respect to safety that you have that were not mentioned above.

Approximately what percentage of your job involves safety?

0 10 20 30 40 50 60 70 80 90 100



Rate your ability to identify hazards in the following:

	0	1	2	3	4	5	6	7	8	9	10
General Safety in Manufacturing											
General Safety in Construction											
Personal Protective Equipment (PPE)											
Fall Protection											
Lock Out - Tag Out											
Machine Guarding											
Rigging											
Excavations											
Ladders											
Scaffolding											
Fork Truck											
Aerial Lift											
Welding											
Electrical											
Warehousing and Storage											

Next, you will receive a series of 10 images. Please identify any hazards that you see within the picture by clicking on the hazard. If you do not see any hazards, just move on to the next picture.

Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



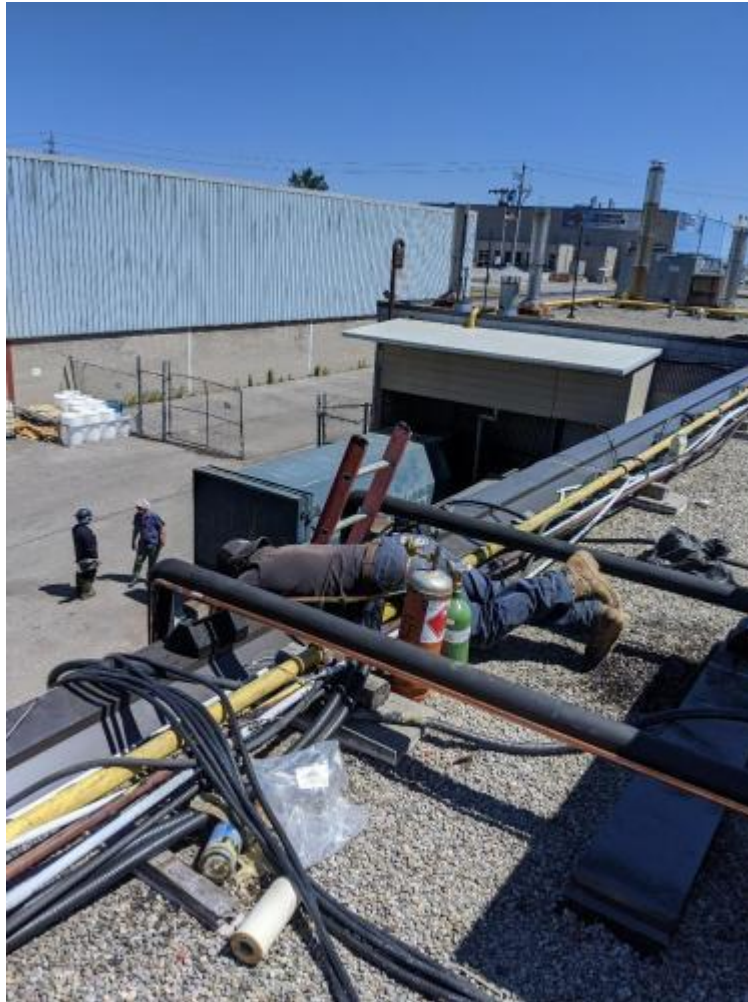
Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Click on any hazards you see in the picture



Thank you for your participation in this survey. Your response is greatly appreciated.

Appendix C: Raw Data Tables

Response ID	Response ID	Response Date	How many years during your career have been spent in a job where safety or EHS (Environmental Health and Safety) risks are responsibilities, even a significant component?	What is your current job position / title?	Certified Safety Professional (CSP)		Safety Management Specialist (SMS)		Associate Safety Professional (ASP)		Occupational Health and Safety (OHS)	
					Passing (Current)	Outdated or Expired	Passing (Current)	Outdated or Expired	Passing (Current)	Outdated or Expired	Passing (Current)	Outdated or Expired
1	R_000000000000	3/23/2021 1:10	5	Professor								
2	R_000000000000	3/23/2021 1:10	25	Professor of Simulation, Animation, and Gaming								
3	R_000000000000	3/23/2021 1:10	25	Associate Professor								
4	R_000000000000	3/23/2021 1:10	42	Nuclear Core								
5	R_000000000000	3/23/2021 1:10	10	Chair, Office of Safety of Engineering								
6	R_000000000000	3/23/2021 1:10	3	Professor								
7	R_000000000000	3/23/2021 1:10	3	Faculty, Manufacturing								
8	R_000000000000	3/23/2021 1:10	49	Professor								
9	R_000000000000	3/23/2021 1:10	35	Director of engineering science and mechanical technologies								
10	R_000000000000	3/23/2021 1:10	35	Engineering and Technology Director of a center program in manufacturing								
11	R_000000000000	3/23/2021 1:10	49	Professor								
12	R_000000000000	3/23/2021 1:10	30	Engineering/STEM Program Director, Engineering Department at a top Community College								
13	R_000000000000	3/23/2021 1:10	1	Professor								
14	R_000000000000	3/23/2021 1:10	30	Professor								
15	R_000000000000	3/23/2021 1:10	10	Teacher								
16	R_000000000000	3/23/2021 1:10	5	Professor								
17	R_000000000000	3/23/2021 1:10	2	Manufacturing Engineer								
18	R_000000000000	3/23/2021 1:10	0	-								
19	R_000000000000	3/23/2021 1:10	0	-								
20	R_000000000000	3/23/2021 1:10	-	-								
21	R_000000000000	3/23/2021 1:10	20	Associate Professor, Mechanical Engineering Technology								
22	R_000000000000	3/23/2021 1:10	49	-								
23	R_000000000000	3/23/2021 1:10	-	-								
24	R_000000000000	3/23/2021 1:10	6	Director								
25	R_000000000000	3/23/2021 1:10	-	-								
26	R_000000000000	3/23/2021 1:10	-	-								
27	R_000000000000	3/23/2021 1:10	-	-								
28	R_000000000000	3/23/2021 1:10	25	Industrial								
29	R_000000000000	3/23/2021 1:10	25	-								
30	R_000000000000	3/23/2021 1:10	34	Adjunct Professor, Biomedical Engineering Technology								
31	R_000000000000	3/23/2021 1:10	-	-								
32	R_000000000000	3/23/2021 1:10	6	High School Teacher								
33	R_000000000000	3/23/2021 1:10	13	Continuous Improvement Manager								
34	R_000000000000	3/23/2021 1:10	30	Maintenance Engineer								
35	R_000000000000	3/23/2021 1:10	25	Production Supervisor								
36	R_000000000000	3/23/2021 1:10	17	Quality								
37	R_000000000000	3/23/2021 1:10	17	Health Safety & Warehouse Manager								
38	R_000000000000	3/23/2021 1:10	25	Training Coordinator								
39	R_000000000000	3/23/2021 1:10	25	President / Senior Risk Control Consultant								
40	R_000000000000	3/23/2021 1:10	25	Professor								
41	R_000000000000	3/23/2021 1:10	17	O&E Lab Supervisor								
42	R_000000000000	3/23/2021 1:10	5	Professor								
43	R_000000000000	3/23/2021 1:10	18	Pre-manufacturing								
44	R_000000000000	3/23/2021 1:10	23	Human Resources Manager								
45	R_000000000000	3/23/2021 1:10	5	Chemical Department Manager								
46	R_000000000000	3/23/2021 1:10	23	Risk Control Consultant								
47	R_000000000000	3/23/2021 1:10	24	Safety Manager								
48	R_000000000000	3/23/2021 1:10	18	Assistant Vice President								
49	R_000000000000	3/23/2021 1:10	49	Retired								
50	R_000000000000	3/23/2021 1:10	0	Operations Manager								
51	R_000000000000	3/23/2021 1:10	25	Production Manager								
52	R_000000000000	3/23/2021 1:10	18	Safety Director								
53	R_000000000000	3/23/2021 1:10	49	Associate Safety Control Consultant								
54	R_000000000000	3/23/2021 1:10	43	Off of Health & Safety								
55	R_000000000000	3/23/2021 1:10	25	Chief Risk Officer								
56	R_000000000000	3/23/2021 1:10	49	Chemical Engineer								
57	R_000000000000	3/23/2021 1:10	6	Safety and Health Consultant								
58	R_000000000000	3/23/2021 1:10	35	Retired-Associate Loss Consultant								
59	R_000000000000	3/23/2021 1:10	25	Industrial								
60	R_000000000000	3/23/2021 1:10	30	Safety Consultant, Inc.								
61	R_000000000000	3/23/2021 1:10	9	Production Engineer								
62	R_000000000000	3/23/2021 1:10	20	Supplier Quality Improvement								
63	R_000000000000	3/23/2021 1:10	8	Manufacturing Engineer								
64	R_000000000000	3/23/2021 1:10	37	Vice President of Risk Control								
65	R_000000000000	3/23/2021 1:10	7	Manufacturing Engineer								
66	R_000000000000	3/23/2021 1:10	18	Engineering Team Leader								
67	R_000000000000	3/23/2021 1:10	20	Risk Control Consultant								
68	R_000000000000	3/23/2021 1:10	12	Plant Manager								
69	R_000000000000	3/23/2021 1:10	12	O&E Leader								
70	R_000000000000	3/23/2021 1:10	25	Vice President of Risk Management								
71	R_000000000000	3/23/2021 1:10	23	Independent Safety Consultant/Risk Management Consultant								
72	R_000000000000	3/23/2021 1:10	23	National Safety Consultants								
73	R_000000000000	3/23/2021 1:10	15	Vice President Employee Services								
74	R_000000000000	3/23/2021 1:10	17	Director of Engineering								
75	R_000000000000	3/23/2021 1:10	17	Manufacturing Engineering								
76	R_000000000000	3/23/2021 1:10	27	Engineering Manager								
77	R_000000000000	3/23/2021 1:10	-	-								
78	R_000000000000	3/23/2021 1:10	25	Supervisor								
79	R_000000000000	3/23/2021 1:10	30	VP Risk Control								
80	R_000000000000	3/23/2021 1:10	25	Area Manager - Jr. Risk Control Consultant								
81	R_000000000000	3/23/2021 1:10	-	-								
82	R_000000000000	3/23/2021 1:10	-	-								
83	R_000000000000	3/23/2021 1:10	0	Risk Control Coordinator								
84	R_000000000000	3/23/2021 1:10	12	Training Manager								
85	R_000000000000	3/23/2021 1:10	12	Senior Vice President, Risk Control Services								
86	R_000000000000	3/23/2021 1:10	0	-								
87	R_000000000000	3/23/2021 1:10	0	-								
88	R_000000000000	3/23/2021 1:10	0	-								
89	R_000000000000	3/23/2021 1:10	0	-								
90	R_000000000000	3/23/2021 1:10	0	-								
91	R_000000000000	3/23/2021 1:10	27	Front Supervisor								

										Picture Series																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
										1		2		3		4		5		6		7		8		9		10		11		12		13		14		15		16		17		18		19		20		21		22		23		24		25		26		27		28		29		30		31		32		33		34		35		36		37		38		39		40		41		42		43		44		45		46		47		48		49		50		51		52		53		54		55		56		57		58		59		60		61		62		63		64		65		66		67		68		69		70		71		72		73		74		75		76		77		78		79		80		81		82		83		84		85		86		87		88		89		90		91		92		93		94		95		96		97		98		99		100		101		102		103		104		105		106		107		108		109		110		111		112		113		114		115		116		117		118		119		120		121		122		123		124		125		126		127		128		129		130		131		132		133		134		135		136		137		138		139		140		141		142		143		144		145		146		147		148		149		150		151		152		153		154		155		156		157		158		159		160		161		162		163		164		165		166		167		168		169		170		171		172		173		174		175		176		177		178		179		180		181		182		183		184		185		186		187		188		189		190		191		192		193		194		195		196		197		198		199		200		201		202		203		204		205		206		207		208		209		210		211		212		213		214		215		216		217		218		219		220		221		222		223		224		225		226		227		228		229		230		231		232		233		234		235		236		237		238		239		240		241		242		243		244		245		246		247		248		249		250		251		252		253		254		255		256		257		258		259		260		261		262		263		264		265		266		267		268		269		270		271		272		273		274		275		276		277		278		279		280		281		282		283		284		285		286		287		288		289		290		291		292		293		294		295		296		297		298		299		300		301		302		303		304		305		306		307		308		309		310		311		312		313		314		315		316		317		318		319		320		321		322		323		324		325		326		327		328		329		330		331		332		333		334		335		336		337		338		339		340		341		342		343		344		345		346		347		348		349		350		351		352		353		354		355		356		357		358		359		360		361		362		363		364		365		366		367		368		369		370		371		372		373		374		375		376		377		378		379		380		381		382		383		384		385		386		387		388		389		390		391		392		393		394		395		396		397		398		399		400		401		402		403		404		405		406		407		408		409		410		411		412		413		414		415		416		417		418		419		420		421		422		423		424		425		426		427		428		429		430		431		432		433		434		435		436		437		438		439		440		441		442		443		444		445		446		447		448		449		450		451		452		453		454		455		456		457		458		459		460		461		462		463		464		465		466		467		468		469		470		471		472		473		474		475		476		477		478		479		480		481		482		483		484		485		486		487		488		489		490		491		492		493		494		495		496		497		498		499		500		501		502		503		504		505		506		507		508		509		510		511		512		513		514		515		516		517		518		519		520		521		522		523		524		525		526		527		528		529		530		531		532		533		534		535		536		537		538		539		540		541		542		543		544		545		546		547		548		549		550		551		552		553		554		555		556		557		558		559		560		561		562		563		564		565		566		567		568		569		570		571		572		573		574		575		576		577		578		579		580		581		582		583		584		585		586		587		588		589		590		591		592		593		594		595		596		597		598		599		600		601		602		603		604		605		606		607		608		609		610		611		612		613		614		615		616		617		618		619		620		621		622		623		624		625		626		627		628		629		630		631		632		633		634		635		636		637		638		639		640		641		642		643		644		645		646		647		648		649		650		651		652		653		654		655		656		657		658		659		660		661		662		663		664		665		666		667		668		669		670		671		672		673		674		675		676		677		678		679		680		681		682		683		684		685		686		687		688		689		690		691		692		693		694		695		696		697		698		699		700		701		702		703		704		705		706		707		708		709		710		711		712		713		714		715		716		717		718		719		720		721		722		723		724		725		726		727		728		729		730		731		732		733		734		735		736		737		738		739		740		741		742		743		744		745		746		747		748		749		750		751		752		753		754		755		756		757		758		759		760		761		762		763		764		765		766		767		768		769		770		771		772		773		774		775		776		777		778		779		780		781		782		783		784		785		786		787		788		789		790		791		792		793		794		795		796		797		798		799		800		801		802		803		804		805		806		807		808		809		810		811		812		813		814		815		816		817		818		819		820		821		822		823		824		825		826		827		828		829		830		831		832		833		834		835		836		837		838		839		840		841		842		843		844		845		846		847		848		849		850		851		852		853		854		855		856		857		858		859		860		861		862		863		864		865		866		867		868		869		870		871		872		873		874		875		876		877		878		879		880		881		882		883		884		885		886		887		888		889		890		891		892		893		894		895		896		897		898		899		900		901		902		903		904		905		906		907		908		909		910		911		912		913		914		915		916		917		918		919		920		921		922		923		924		925		926		927		928		929		930		931		932		933		934		935		936		937		938		939		940		941		942		943		944		945		946		947		948		949		950		951		952		953		954		955		956		957		958		959		960		961		962		963		964		965		966		967		968		969		970		971		972		973		974		975		976		977		978		979		980		981		982		983		984		985		986		987		988		989		990		991		992		993		994		995		996		997		998		999		1000		1001		1002		1003		1004		1005		1006		1007		1008		1009		1010		1011		1012		1013		1014		1015		1016		1017		1018		1019		1020		1021		1022		1023		1024		1025		1026		1027		1028		1029		1030		1031		1032		1033		1034		1035		1036		1037		1038		1039		1040		1041		1042		1043		1044		1045		1046		1047		1048		1049		1050		1051		1052		1053		1054		1055		1056		1057		1058		1059		1060		1061		1062		1063		1064		1065		1066		1067		1068		1069		1070		1071		1072		1073		1074		1075		1076		1077		1078		1079		1080		1081		1082		1083		1084		1085		1086		1087		1088		1089		1090		1091		1092		1093		1094		1095		1096		1097		1098		1099		1100		1101		1102		1103		1104		1105		1106		1107		1108		1109		1110		1111		1112		1113		1114		1115		1116		1117		1118		1119		1120		1121	

#	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000	1001	1002	1003	1004	1005	1006	1007	1008	1009	1010	1011	1012	1013	1014	1015	1016	1017	1018	1019	1020	1021	1022	1023	1024	1025	1026	1027	1028	1029	1030	1031	1032	1033	1034	1035	1036	1037	1038	1039	1040	1041	1042	1043	1044	1045	1046	1047	1048	1049	1050	1051	1052	1053	1054	1055	1056	1057	1058	1059	1060	1061	1062	1063	1064	1065	1066	1067	1068	1069	1070	1071	1072	1073	1074	1075	1076	1077	1078	1079	1080	1081	1082	1083	1084	1085	1086	1087	1088	1089	1090	1091	1092	1093	1094	1095	1096	1097	1098	1099	1100	1101	1102	1103	1104	1105	1106	1107	1108	1109	1110	1111	1112	1113	1114	1115	1116	1117	1118	1119	1120	1121	1122	1123	1124	1125	1126	1127	1128	1129	1130	1131	1132	1133	1134	1135	1136	1137	1138	1139	1140	1141	1142	1143	1144	1145	1146	1147	1148	1149	1150	1151	1152	1153	1154	1155	1156	1157	1158	1159	1160	1161	1162	1163	1164	1165	1166	1167	1168	1169	1170	1171	1172	1173	1174	1175	1176	1177	1178	1179	1180	1181	1182	1183	1184	1185	1186	1187	1188	1189	1190	1191	1192	1193	1194	1195	1196	1197	1198	1199	1200	1201	1202	1203	1204	1205	1206	1207	1208	1209	1210	1211	1212	1213	1214	1215	1216	1217	1218	1219	1220	1221	1222	1223	1224	1225	1226	1227	1228	1229	1230	1231	1232	1233	1234	1235	1236	1237	1238	1239	1240	1241	1242	1243	1244	1245	1246	1247	1248	1249	1250	1251	1252	1253	1254	1255	1256	1257	1258	1259	1260	1261	1262	1263	1264	1265	1266	1267	1268	1269	1270	1271	1272	1273	1274	1275	1276	1277	1278	1279	1280	1281	1282	1283	1284	1285	1286	1287	1288	1289	1290	1291	1292	1293	1294	1295	1296	1297	1298	1299	1300	1301	1302	1303	1304	1305	1306	1307	1308	1309	1310	1311	1312	1313	1314	1315	1316	1317	1318	1319	1320	1321	1322	1323	1324	1325	1326	1327	1328	1329	1330	1331	1332	1333	1334	1335	1336	1337	1338	1339	1340	1341	1342	1343	1344	1345	1346	1347	1348	1349	1350	1351	1352	1353	1354	1355	1356	1357	1358	1359	1360	1361	1362	1363	1364	1365	1366	1367	1368	1369	1370	1371	1372	1373	1374	1375	1376	1377	1378	1379	1380	1381	1382	1383	1384	1385	1386	1387	1388	1389	1390	1391	1392	1393	1394	1395	1396	1397	1398	1399	1400	1401	1402	1403	1404	1405	1406	1407	1408	1409	1410	1411	1412	1413	1414	1415	1416	1417	1418	1419	1420	1421	1422	1423	1424	1425	1426	1427	1428	1429	1430	1431	1432	1433	1434	1435	1436	1437	1438	1439	1440	1441	1442	1443	1444	1445	1446	1447	1448	1449	1450	1451	1452	1453	1454	1455	1456	1457	1458	1459	1460	1461	1462	1463	1464	1465	1466	1467	1468	1469	1470	1471	1472	1473	1474	1475	1476	1477	1478	1479	1480	1481	1482	1483	1484	1485	1486	1487	1488	1489	1490	1491	1492	1493	1494	1495	1496	1497	1498	1499	1500	1501	1502	1503</
---	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	--------

CSP	
Score	Expected Average
0.00	9.27
-2.05	7.87
-1.75	4.73
-1.58	10.00
-1.09	8.27
-1.48	8.53
-1.10	8.47
0.03	1.00
-2.38	7.60
-1.27	7.30

SMS	
Score	Expected Average
-1.87	8.53
0.03	1.00
-0.92	4.77

ASP	
Score	Expected Average
0.32	8.67
0.03	1.00
0.00	9.27
-1.65	5.40
-2.38	7.60
-0.74	6.39

OHST	
Score	Expected Average
-1.95	4.00
0.00	9.27
-1.87	8.53
0.03	1.00
-1.65	5.40
-1.09	5.64

CHST	
Score	Expected Average
0.00	9.27
-1.87	8.53
0.03	1.00
-0.61	6.27

STS	
Score	Expected Average
0.03	1.00
-1.59	2.67
-1.68	6.80
-1.08	3.49

STSC	
Score	Expected Average
0.03	1.00
0.03	1.00

CIT	
Score	Expected Average
0.03	1.00
0.00	9.27
-1.52	5.40
-0.49	5.22

GSP	
Score	Expected Average
-1.76	7.13
0.03	1.00
-0.86	4.07

TSP	
Score	Expected Average
0.03	1.00
0.03	1.00

OSHA 10-General	
<i>Score</i>	<i>Expected Average</i>
-1.41	7.87
-1.50	5.27
-1.95	4.00
-1.13	3.53
-1.42	6.60
-1.26	8.67
-1.42	1.53
-1.14	8.00
-1.76	7.13
0.08	9.47
-1.52	9.13
-1.17	7.73
-1.48	8.53
-1.74	8.13
0.03	1.00
-1.86	8.20
-1.43	4.47
0.00	9.27
0.32	8.67
-2.38	7.60
-1.59	2.67
-1.63	3.40
-1.69	3.73
-1.68	6.80
-1.28	6.31

OSHA 10-Hour Construction	
<i>Score</i>	<i>Expected Average</i>
-1.95	4.00
-1.13	3.53
-1.42	6.60
-1.76	7.13
-1.58	10.00
-1.52	5.40
0.08	9.47
0.03	1.00
-1.86	8.20
-1.48	6.33
0.00	9.27
0.32	8.67
-2.38	7.60
-1.63	3.40
-1.16	6.47

OSHA 30-Hour General	
<i>Score</i>	<i>Expected Average</i>
-1.41	7.87
-1.95	4.00
-1.42	6.60
-1.80	6.67
0.08	9.47
-1.17	7.73
-1.48	8.53
0.03	1.00
-1.48	1.80
-1.86	8.20
0.00	9.27
0.32	8.67
-1.57	6.80
-1.63	3.40
-1.74	8.13
-1.68	6.80
-1.17	6.56

OSHA 30-Hour Construction	
<i>Score</i>	<i>Expected Average</i>
-1.48	6.33
-1.42	6.60
-1.26	8.67
-1.58	10.00
-1.52	5.40
0.08	9.47
0.03	1.00
-1.86	8.20
0.00	9.27
0.32	8.67
-1.63	3.40
-1.74	8.13
-1.00	7.09

CIH	
<i>Score</i>	<i>Expected Average</i>
0.03	1.00
0.03	1.00

Other	
<i>Score</i>	<i>Expected Average</i>
-1.81	9.73
-1.41	7.87
-1.23	8.40
-1.86	8.20
-1.65	5.40
-2.05	7.87
0.32	8.67
0.28	7.27
-1.87	8.53
-1.75	4.73
-1.58	10.00
-1.48	3.73
0.08	9.47
0.16	7.07
-1.17	7.73
-1.48	8.53
-1.69	3.73
-1.46	4.60
-1.32	8.40
-1.21	7.36

Only On-the-Job	
<i>Score</i>	<i>Expected Average</i>
-1.48	4.80
-1.45	4.27
-1.25	4.47
-1.28	5.40
-1.21	7.33
-1.60	6.13
-1.35	7.40
-1.58	6.47
-1.24	4.20
-1.31	2.40
-1.07	4.33
-1.23	3.33
-1.35	4.40
-1.48	3.73
-1.45	8.40
-1.52	9.13
-1.50	5.53
-1.48	4.93
-1.71	5.33
-1.22	7.73
-1.46	4.60
-1.39	5.44

Personal Protective Equipment (PPE)	
<i>Expected Score</i>	<i>Score</i>
10	-3.00
5	-1.00
9	-1.00
3	-1.00
9	-2.00
0	0.00
10	-2.00
8	0.00
9	-1.00
9	-1.00
7	-1.00
9	-1.00
10	-1.00
7	-1.00
8	-1.00
10	-2.00
9	0.00
9	-1.00
10	-1.00
10	-1.00
9	-1.00
9	0.00
8	0.00
8	0.00
9	-2.00
8.16	-1.00

Fall Protection	
<i>Expected Score</i>	<i>Score</i>
4	-2.00
0	0.20
10	0.00
10	0.40
7	-2.00
3	-1.80
7	-1.20
8	-2.38
7	0.00
7	-2.00
1	-1.60
7	-1.25
8	0.00
10	-2.67
8	0.00
6	-1.38
5	0.33
10	-1.50
9	1.67
10	-1.38
9	-1.63
10	-1.13
7	-1.80
10	0.00
10	-1.67
5	-2.33
6	-1.63
10	-1.13
7	-1.13
10	0.00
10	-2.33
5	0.13
7	0.20
9	-1.33
8	-1.40
7.43	-1.02

Machine Guarding	
<i>Expected Score</i>	<i>Score</i>
6	-2.33
8	-2.00
5	-1.40
3	0.20
10	0.00
9	1.00
10	1.00
6	-1.75
6	-2.00
10	-1.50
9	-1.67
7	0.50
6	-2.00
5	-1.33
9	-1.67
6	-1.50
6	-2.00
9	0.50
7	-1.33
10	-2.00
7	-2.00
1	-3.00
2	0.00
10	1.00
10	0.50
9	1.00
1	0.40
8	-1.25
10	0.25
9	-2.00
6	-3.00
4	-2.33
6	1.00
10	-1.67
8	-3.00
9	0.00
5	-1.60
10	-1.50
10	-1.33
6	-1.33
10	1.00
8	-2.00
10	0.00
7	1.00
10	-1.67
4	-2.00
9	-2.33
10	1.00
9	-2.00
10	1.00
10	1.00
9	-2.00
7.62	-0.89

Rigging	
<i>Expected Score</i>	<i>Score</i>
6	0.00
8	-2.33
7	1.00
1	-1.33
9	-1.50
8	1.00
7	0.00
2	0.00
6	0.00
1	0.00
2	0.00
3	-3.00
10	1.00
3	0.50
1	0.33
3	0.00
10	-2.00
5	0.50
6	0.00
8	-5.00
2	-4.00
10	0.00
1	-3.00
8	0.00
6	-2.50
5	1.00
2	-4.00
2	0.00
5	0.50
5	0.00
5	0.00
1	0.50
6	-7.00
5	-3.00
9	-2.00
8	-8.00
5.17	-1.18

Excavation	
<i>Expected Score</i>	<i>Score</i>
7	-2.00
3	-2.00
8	-1.80
3	-1.33
1	-1.20
3	-2.00
10	0.50
1	0.00
9	-3.00
1	-1.60
1	0.00
3	1.00
10	-2.50
1	-1.20
4	-1.67
0	0.33
6	0.00
5	0.50
1	-1.20
6	-1.33
9	0.00
3	0.00
8	-2.00
8	0.00
7	-2.67
5	0.00
2	-1.67
3	0.00
3	0.50
4	-1.20
4	0.00
1	-1.33
5	0.67
8	-2.00
7	-2.00
7	1.00
4.64	-0.87

Ladders	
<i>Expected Score</i>	<i>Score</i>
7	-2.00
9	-2.00
10	-2.50
5	-1.64
5	-2.00
10	-4.00
4	0.14
3	1.00
8	-1.33
3	-1.50
8	1.00
2	-2.00
10	1.00
10	-1.88
5	-3.00
3	-1.50
8	-1.50
3	-1.67
8	-1.91
10	0.00
6	1.00
8	-1.86
8	-1.88
5	-1.50
10	-3.00
5	1.00
7	-1.50
10	0.25
10	0.00
8	-1.75
7	-1.33
4	-1.33
3	-1.71
5	1.00
10	-2.13
9	-6.00
4	0.00
10	-1.91
9	-2.25
7	-2.50
10	0.00
10	-3.09
8	-1.63
7	-2.67
5	-2.00
10	1.00
10	0.11
6	-1.88
10	-1.60
8	-1.56
4	-1.55
8	-1.25
7	-2.40
10	0.00
9	-1.75
7.24	-1.36

Scaffolding					
<i>Expected Score</i>	<i>Score</i>				
5	0.00				
4	-1.50				
1	1.00				
9	-2.25				
8	-2.00				
2	0.17				
10	0.50				
9	-1.33				
1	0.00				
2	0.00				
2	-1.33				
10	-1.25				
7	-1.50				
1	-1.25				
2	1.00				
10	-1.17				
5	0.25				
2	0.50				
1	-2.00				
5	-1.17				
4	-1.50				
10	-1.50				
5	1.00				
10	1.00				
1	-1.25				
4	0.00				
4	-1.50				
7	0.17				
9	-1.67				
5	-1.75				
5.17	-0.68				

Fork Trucks			
<i>Expected Score</i>	<i>Score</i>		
4	-2.00		
10	-1.33		
5	-1.33		
8	-1.33		
7	-1.33		
3	0.33		
10	-1.33		
7	-2.33		
8	-2.00		
10	-2.00		
0	-1.33		
9	0.33		
9	-2.33		
1	-2.33		
9	0.33		
6	-2.33		
2	-1.33		
8	-1.33		
10	-2.00		
5	-2.00		
3	-1.33		
7	-2.00		
4	-1.33		
7	-1.33		
8	-2.00		
3	-2.33		
10	-1.33		
8	0.33		
6.46	-1.44		

Aerial Lifts			
<i>Expected Score</i>	<i>Score</i>		
0	-1.33		
4	-1.33		
8	0.33		
0	1.00		
8	1.00		
10	0.00		
7	1.00		
9	0.33		
5	0.33		
7	0.00		
9	0.33		
3	0.33		
4	0.00		
10	-1.33		
3	0.33		
10	0.33		
8	0.33		
10	0.33		
10	0.33		
5	-1.33		
6	0.33		
1	0.67		
8	1.00		
7	-1.33		
9	0.00		
6.44	0.07		

Welding		Electrical		Warehousing and Storage	
Expected Score	Score	Expected Score	Score	Expected Score	Score
7	0.50	8	-1.40	7	-1.6
2	0.33	1	-1.56	1	1
10	-2.33	5	-1.60	10	1
4	1.00	6	0.25	5	1
4	-1.80	1	-1.67	6	0.2
9	0.00	7	-1.11	3	0.2
10	-1.60	10	-1.50	9	-1.5
3	-1.80	8	-2.50	8	-1.75
4	1.00	9	-1.89	1	-1.2
9	0.50	10	-1.60	4	-2
9	0.33	2	-1.33	1	-1.75
1	-1.50	5	-2.50	5	0.25
7	-1.40	9	0.44	5	-1.5
3	0.00	0	-2.20	5	1
10	-1.33	5	-1.50	8	-2
8	-1.50	10	-2.25	10	1
9	-2.50	7	-1.25	2	-1.75
5	0.33	10	-1.60	10	-1.6
5	-1.50	8	1.00	9	-1.5
2	-2.00	9	0.00	9	-1.75
3	0.33	8	1.00	9	1
0	-1.67	4	-2.33	8	-1.4
8	-2.00	3	-1.50	5	0
7	-2.33	5	-1.50	10	1
3	-1.40	10	0.33	10	0.25
10	-1.33	6	-1.44	10	0
10	-2.20	7	-3.00	3	-1.25
5	-1.33	2	0.00	3	1
5	-1.50	10	-1.50	8	1
5	-1.50	3	-1.22	6	1
2	-5.00	8	1.00	9	0
8	-1.80	10	-1.20	10	-1.25
5	0.00	8	-1.20	9	-2
1	-3.50	5	-2.00	3	-1.5
7	-3.00	5	-2.20	8	0.4
0	-2.50	7	0.40	1	0.2
7	-2.80	7	-1.56	10	0.4
10	-1.67	9	0.25	8	1
9	0.00	7	-1.25	7	0.00
6	-3.00				
5.80	-1.34	6.51	-1.16	6.54	-0.37